

図Profitero

Getting Omnichannel Right: A Case Study from Revion



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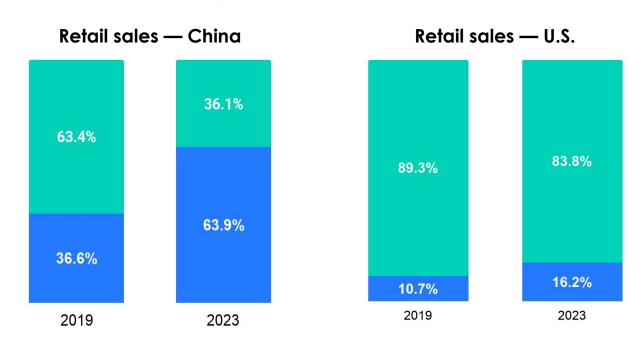
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Even as eCommerce grows, brick and mortar remains the powerhouse

Despite eCommerce explosion in China post SARS in 2003, it is still 36.6% penetration

* Note: Pre-COVID figures



Source: eMarketer 2019

Brands need to look beyond Amazon as the only online retailer who matters – all boats are rising

Mass market and beauty retailers saw +30% or higher YOY eCommerce growth in 2019









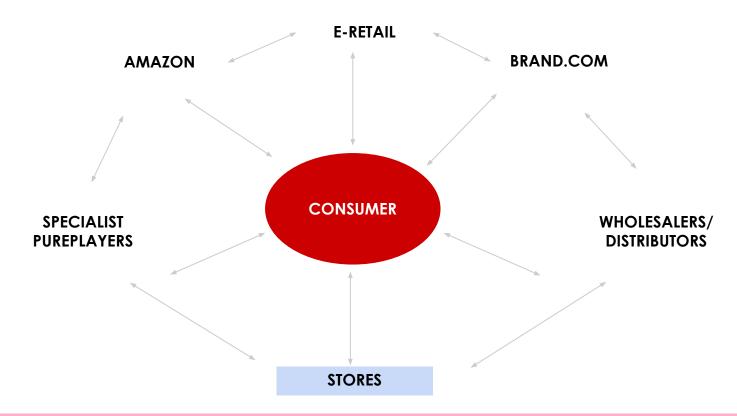
As a brand, how do you win with your shopper ...

EVERYWHERE?



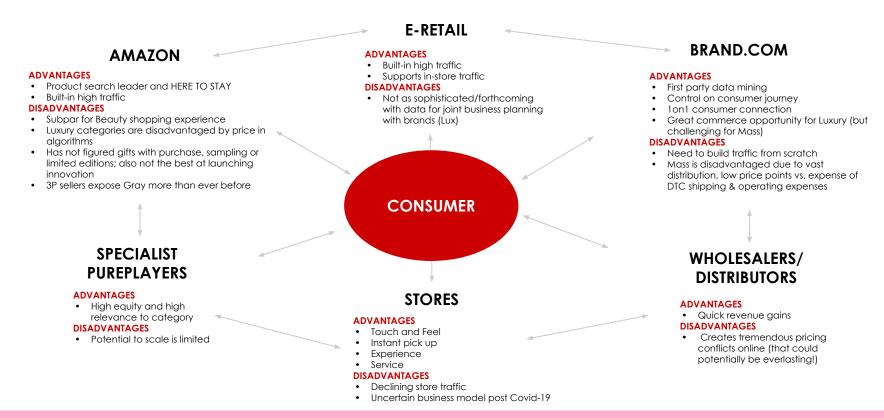


Defining the omni ecosystem for brands





And respective challenges of each channel...



Marketing strategy framework

AWARENESS

External traffic via paid or organic media tags AND overall Brand Equity through offline channels

- Visibility on retailer website through home page exposures, email blasts, influencer community activation, different navigation pages
- SEO with strong copy reflecting keywords
- SEM (AMS, Criteo, etc.) targeting branded, category and competitive terms depending on the goals
- Visibility of Hero skus in multiple places on retailer websites especially the high traffic pages
- Brand stores are built out using consumer logic and iourney

CONSIDERATION

- Content above the fold and below the fold; strong copy, images and build
- Active Community Management -Ratings & Reviews (syndicate where possible), Answered questions (Amazon)
- Sampling at checkout
- Cross-sell/Up-sell

CONVERSION

- Pricing
- **Promotions**
- Online exclusive offers (virtual bundles, variety bundles, innovative gifts with purchase, paid sampling)

ASSORTMENT SUFFICIENCY: Endless shelf, Hero SKUs, Managing OOS

*SOV = Share of Voice

EXTERNAL

INTERNAL SOV*

NAVIGATION

3 things to always keep in mind

CLEARLY DEFINE ROLES & OBJECTIVES OF CHANNELS
 UNDERSTANDING THEIR STRENGTHS & WEAKNESSES

CONSISTENCY OF MESSAGE ACROSS ALL CHANNELS

RISE ABOVE COMPANY SILOS TO PARTNER WITH RETAILERS &
 FIGHT COMPETITION IN BETTER SERVING YOUR END CONSUMER





Defining roles & objectives of channels

To deliver growth on a 100 year old legacy brand





Consistency of message, no matter where you are

BRAND.COM



ULTA.COM



AMAZON.COM



In a nutshell: What you can do to help drive stronger trials

If you are a brand or agency marketer:

BE THE GROWTH HACKERS FOR RETAILERS

- Think of the ecosystem, the complete journey, that may even go outside your designated channel
- Create strategies that help all boats rise (instead of stealing with channels)
- Price & promotions are easy hacks... GET CREATIVE... find ways to add value in your customer's life
- Test & learn new tactics and strategies you can bring from the rest of the world
- THIS ONE IS REALLY IMPORTANT: Put eCommerce and social media at the forefront of product development



In a nutshell: What you can do to help drive stronger trials

If you are a retailer:

ULTIMATELY THE BUCK STOPS WITH YOU.

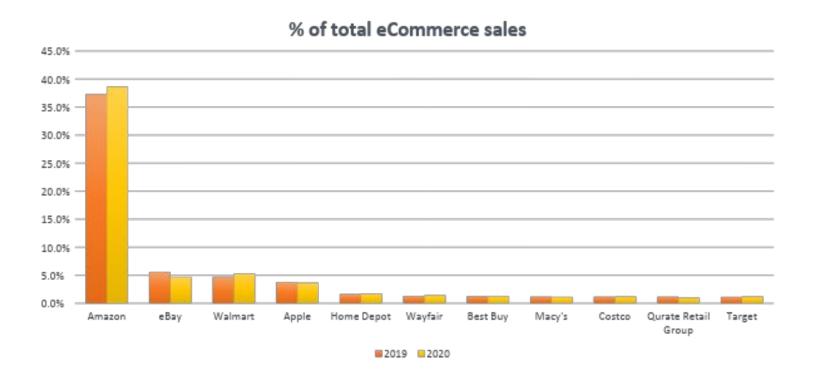
Obsessively innovate to bring experiences to online & partner with brands.

- Define differentiation for eCommerce vs. your bricks What is the key differentiator?
 Price, education?
- Personalized content, product galleries, may we suggest sections
- Help brands create cross-dept consumer journeys to enable strongest recommendations
- Drive traffic to brick & mortar store by bringing awareness to events
- Live-stream content online (in 2019, live-stream alone drove \$2.85B on single's day)
- Virtual product bundles
- Stronger paid/unpaid sampling tactics at checkout with clear call to action





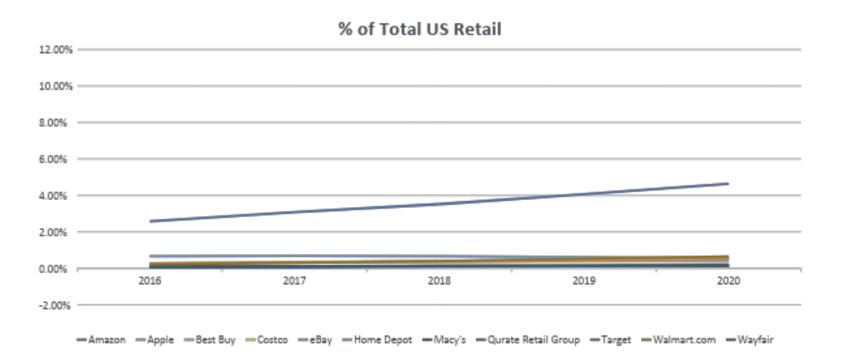
And this makes sense, given Amazon's scale







Amazon is dominating the eCommerce world...





...but not all of retail



