



Characteristics of the Older Workforce



Experience

Wisdom

Mentor

Knowledge

Customers like & trust

Strong face-to-face communication

Always on time... if not early

Dependable

Likes to talk about THE GOOD OLD DAYS

Resist change

Stuck in their ways

Stereotype the younger generation

Skeptical

Slow

Don't embrace new technology

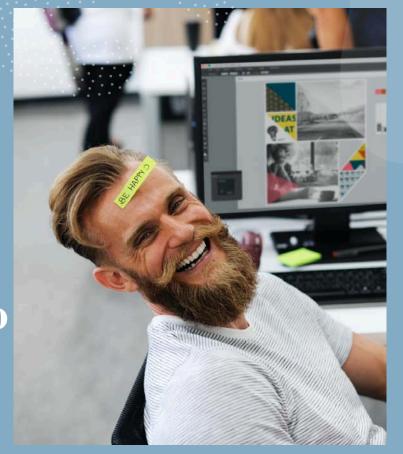
Likes to talk about THE GOOD OLD DAYS



Characteristics of the Younger Workforce



Creative **Tech Savvy Passionate** Entrepreneurial Environmentalist Fun Energetic **Challenge the Status Quo Excited Embrace Change**



Bad attitude **Entitled** Don't want to pay their dues **Continually complaining** Poor communication skills Gossip, lazy, apathetic Rude Disloyal Wants reward with no effort Wants to have fun!!







Work is not about paying the rent; it's about self-fulfillment.
Listen to Richard Barton, the 30-year-old head of Microsoft's Expedia:

"Work is not work. It's a hobby that you happen to get paid for."

By Nina Munk, Fortune Magazine 3/16/98



"Its not that people born after 1980 are narcissists, it's that young people are narcissists, and they get over themselves as they get older."

Elspeth Reeve

Elspeth Reeve The Atlantic-2013

Generational Signposts



Generational Signposts Stereotyping? Generalize?

Boxes?



Generational Signposts

Explains how events, technologies & the economy shape

various groups of people Cluster of people born during a given timeframe have experienced similar situations and can be differentiated from other generations





60% employers report tension

70% older employees are dismissive of younger employees talents

50% younger employees are dismissive of older employees talents



YOU BET YOUR SWEET TELEX OPERATOR IT IS!

digital computer with the most powerful I/O structure available today It's the DATACOMP 404.

Hardware decimal arithmetic, including multiply and divide with automatic scaling, aliminates binary/decimal conversion. On I/O automatic for mating eliminates expensive editing software.

Word length operating modes that are built into the word wight operating modes that are busy more and busy of the property of the

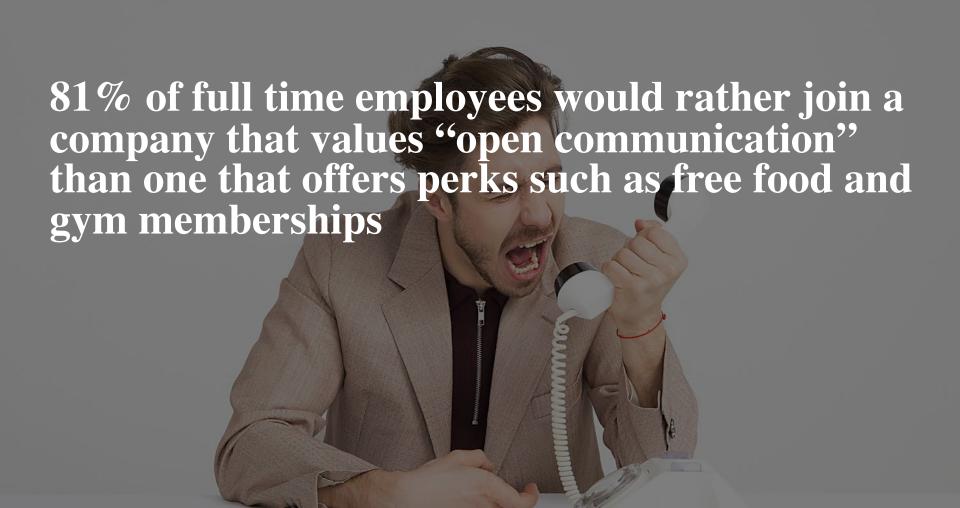
Seroum that Teles keyboard is a full fledged 16-bit word-length. Solern addressing modes, including double-index and relative. hardware-streamline the most complicated routines and permit you to relocate object programs.

The 404 executive hardware time shares its own terminals while acting as the INTELLISENT TEN-MINAL In a time-shared nations.

If you're on DEM and you're thinking of forcefeeding a binary bit switcher to solve decimal problems. Teles us before you make a sed mustake.

404 Junipero Serra Drive, San Gabriel, California 91776 Telephone: (213) 283-9485/Telex: 67-4604

CHICAL HE DIS MADER CARD.



"People call Millennials lazy. The same people will say the Great Recession was the hardest thing to happen to their business. I, along with many of my Millennial peers, entered the job market in 2009 in the midst of the Great Recession! We have had to work VERY hard from the beginning! The best thing people can do is learn from each other and understand every generation is different."

Jennifer Karpus-Romain (Millennial)

Director of Marketing Services and Industry Outreach Faye Business Systems Group

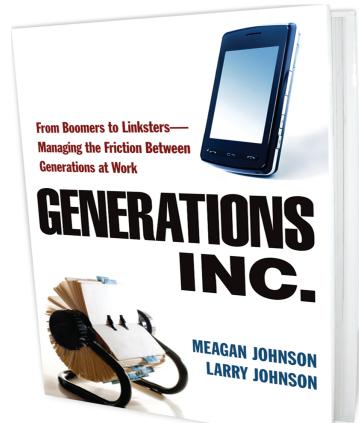


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Receive Meagan's monthly
Generational Ezine & a complimentary download of Meagan's presentation.

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to number

44222





- The Traditional Generation
- The Silent Generation
- WW II Generation
- The Greatest Generation

Report: Holland man, 101, competes in MI Senior Olympics

24 Hour News 8 web staff





At age 112, America's oldest veteran is still smoking cigars, drinking whiskey and loving life







now it's Pepsi-for those who think young
You see it everywhere—people on the go are going for Papsi. Light, bracing
Pepsi-Gola matches your modern activities with a sparking-clean table that's never too sugary or sweet. And nothing drenches your thirst better than a cold, inviting Pepsi. So think young—say "Pepsi, please!"

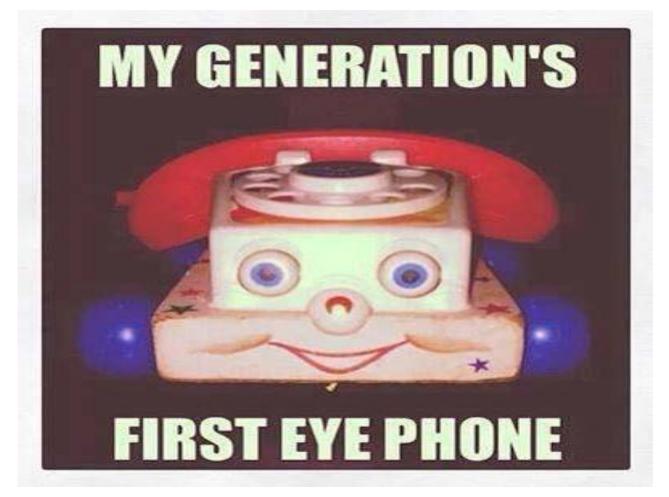




Baby Boomers 1946-1964

72 Million









How will technology make my job or life easier?



12 Male Help-Sales 12 Teachers 14 Instruction EXPERIENCED and certified teach EARN Big Weekly Commissions sal er wonts to coach Elementary or iciting delinquent accounts. No cellecting or investment required. Jr. High School pupils. Room eir Don't lose your G. I. Educo Metropoliton, Box 5867, Kansas City conditioned. Call AL 454/1, 2825 Benefits! Earn while you lear IT Missourt. Burney Dr. business skills that prepare WANTED, High School for top office positions. Full English. or halfilme training to day SALESMAN Home Economies, and several Elementary reachers to teach in highly school. Business Admir tion, Accounting, Secretarial while school, Salary \$3,500-up. Apply WANTED R. E. Epilna, Principal, Hilliard. erice. Florida, Palmer Golleg TEACHERS (White) All prodes represent established North Deaughan's Division subjects. Enroll free. Southern ow has Carolina Wholesala Distributor of 1218 Symter Street Alpine Teachers Agency, Columbia 1, S.C. ed ter- rugs and carpets selling to retail present dealers in South Carolina since 1921. Domestic Help Wtd. 15 omplete Live in Columbia, Age 25-35, wholeelevision ulpment sale or retail experience in above MAIDS NEEDED TO WORK IN plant or in Allied Lines necessary, Salary, N. Y. FARE ADVANCED. KEY Communicati mills, car, expenses. Reply in own hand-EMPLOYMENT, 1329% MAIN ST and writing giving complete details, ed ucation, references, atc. to Geo. T WANTED Dependable, sober, ex-Automation eccount Wood & Sons, Inc. Box 1880, High perlenced cook to ob to Beach ether Point, N. C. the month of June. Leaving Thon-Electron at you SALESMAN for one of the largest day, June 2nd, AL 2-1411 karaund used tool room and production SETTLED colored woman to live Char enchinery dealers in the country. in country and help care for two d conwould like unusual epportuniti Good commission. State your backsmall children: Call AL 4.8028 over train for anod lobs in electro ground and experience, Box: "8-241" week end, call AL 4-6170 during including TV, redar, radio, co State-Record. week days. missile control and automation revious WALK-into 20 small town business COOK TO LIVE on premises, \$20 e tronics. No need to give up p es-also buildings a day. Pocket \$200.00 / week, Must have references. Write work. Full or past time pre ndepenweek. Write Dept. 28-C, P. O. Box Box 8-227, core State-Record. by DeVry Tech. Earn while rieston. 392. Dollos, Texas. GOOD tobs for sleep-in maids ing. Valuable job help when i letter Prompt action advised. Wrt New York, Fore advanced, \$125 Female Help-Sales 13 to \$200 monthly. Mrs. Stewart, 303 phone M. A. Steppe, P. O. Dingle St., Sumter, S. C. 3117, Cole. - AL 4-1918, LADIES **Employment Wanted 16** NEW CLASSE Beauty is our business, why not now forming for June 6th HIGH SCHOOL Student. Desires make it yours. Aven Cosmettes Day and Evening. lob baby sitting by hour or day offers a good earning eppor-GI approved. Easy payment during summer, References, AL 4 tunity to women who cannot DONSONNE' BEAUTY COLL 6439_ work Juli Time, Coll Mrs. Ser. Evelyn Woldrep, Director gev. AL 3-5373 for appointment. YOUNG LADY, 2 years high school 1246 Main St. Ph. AL-2-5538, AL Territories available in Columinstructions desires work typing bia, Alta Vista, Cayce. Typing through BUTHITIEF. speed euna SUMMER TERM about 60 wpm. AL 3-0251.

GENERATIONALTIMELINE

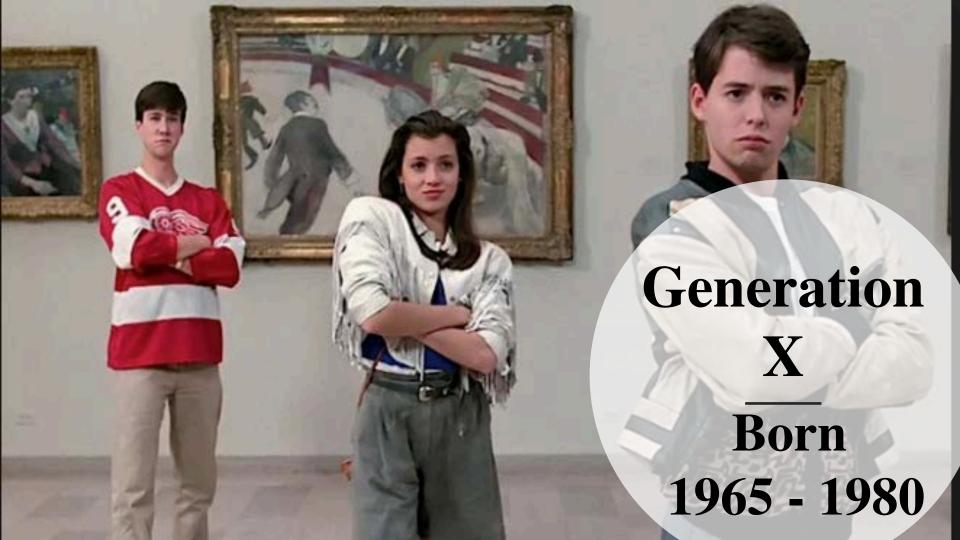
Traditional 1909-1945

Baby Boomers 1946-1964

Gen X 1965-1980 **Millennial 1981-2002**

1900

The Traditional Generation Deneration X Den. y meaganjohnson.com 2005







Gen Xers are in their working prime Survey by Korn Ferry's Futurestep division – Greater than ½ of the executives believe that Gen X is the most engaged generation

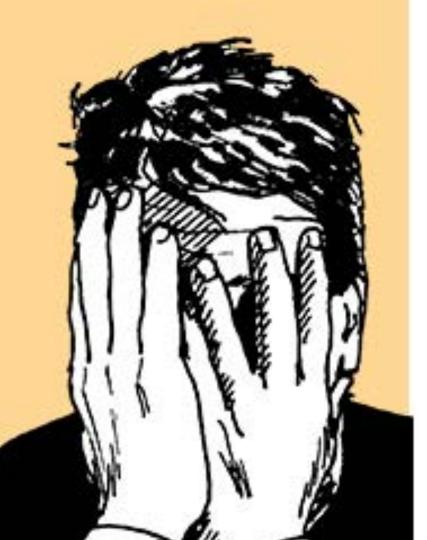
LatchKey Kids





Let's have a meeting about that meeting we're going to have...

...said no productive person ever.



someecards





Joan Ganz Cooney



Millennials 1981-1996





QUALITY TIME!

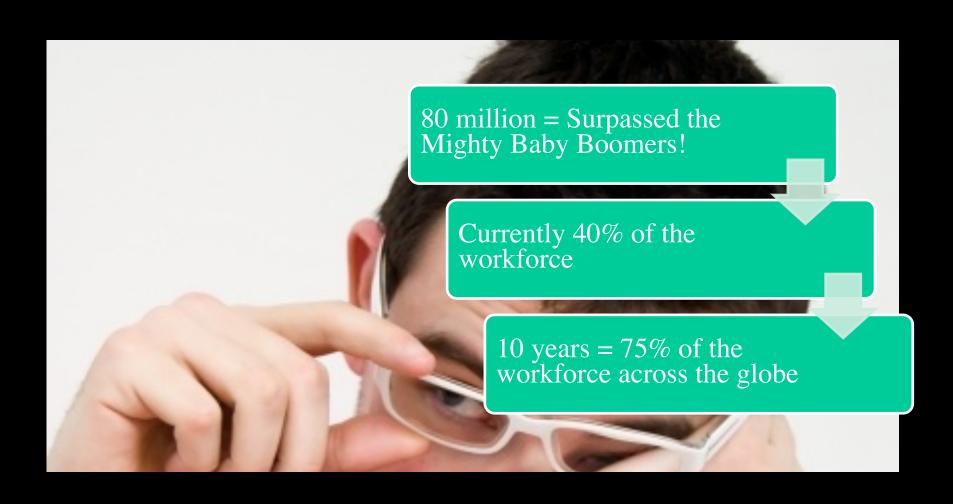


90% of Millennial report being very close to their parents



90% of Millennial report being very close to their parents

1974: 40% BB felt they would be better off without their parents



59% of **Millennials Have Never** Been Married 36% of **Millennials** Live in Multi-Adult Households





REI

Sustainability& theEnvironment

Top 100 Millennial Brands



Wegman's

- Known for treating their employees well
- Do Good Social agenda
- APP based service to assist blind shoppers

Top 100 Millennial Brands







"I love the relationships you can establish in this industry with your customers. You really get an opportunity to know your clients. It is a humbling feeling to have such trust bestowed upon yourself and your abilities. The relationships you develop become rewarding both ways."

Lindsay Blum

Account Manager Allstates WorldCargo





74% of Millennials ranked a collaborative work environment as the first or second most important characteristic they look for in the workplace





"We have replaced Annual Reviews with the STAY interview."

Adam Broers Bethany Retirement Living





1st STAY interview occurs within the first 60 days of employment

STAY Interview Questions

- Tell me what you like most about working here?
- When was the last time you thought about leaving your job and what was the cause of you thinking about leaving?
- What talents, interests or skills do you have that we haven't made the most of?
- What have you felt good about accomplishing in your job and in your time here?
- What do you think of when you think about your job?
- What kind of feedback or recognition would you like about your performance that you aren't currently receiving?
- What opportunities for self-improvement would you like to have that go beyond your current role?



Just because it worked before doesn't mean it will work this time!

According to repeated nationwide surveys,

More Doctors Smoke CAMELS than any other cigarette!

Doctors in every branch of medicine were asked, "What cigarette do you smoke?" The brand named most was Camel! You'll enjoy Camels for the same reasons so many doctors enjoy them. Camels have cool, cool *mildness*, pack after pack, and

a flavor unmatched by any other cigarette.

Make this sensible test: Smoke only
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please your taste, how well they suit

your throat as your steady smoke. You'll see how enjoyable a cigarette can be!

THE DOCTORS' CHOICE IS AMERICA'S CHOICE!



Camels, They agree with a throat and taste worder to



pleasure from Camels the from any other brand!"



suit my taste and throat. I smoked 'em for years!"



For 30 days, test Camels in your"[F-Zone" ([F forThroat, [F forTaste).



- COST?
- QUALITY?
- SAFETY?
- SERVICE?

Give a behind the scene look Introduce the Team Office Parties Company outings



Show Me What It Is Really Like To Work There!



- 74 Million
- Account for 40% of all consumers
- 25% of U.S. population
- Watch 68 videos a day
- Risk-Averse, Practical & Pragmatic
- Values-Driven, Identifying With Causes & Supporting Organizations That Embrace Them







Patrick McFarland wi ITS Logistics



Gen Z wants the application process to mimic their consumer experiences...

- Easy
- Mobile
- Save it & finish later
- Contact if left unfinished



Daehee Park co-FOUNDER

Daehee's background is in ecommerce and marketing. Prior to Tuft & Needle, he served as a consultant at Acxiom Corporation. Daehee received his bachelor's degree in Security & Risk Analysis at Penn

State University.



John-Thomas ("JT" Marino leads product and software development. With a passion for thoughtfully designed customer experiences, JT started his career at Hashrocket helping startups build just that. With roots in Northeastern Pennsylvania, JT studied Computer Science at Penn State University.





Tuft & Needle

Don't just work here, grow here.

Who we are

Tuft & Needle is not your traditional mattress company. We are a team of creative minds disrupting the industry through purposeful design, continued learning, and meaningful connections with our colleagues, customers, and communities.



Collaboration

Work together to find solutions for everyday problems.

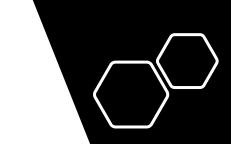
Work-Life Balance

Pursue what matters most to you, in and out of the office.

Learning

Embrace the student state of mind through continued learning.

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Phone number	
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Resume Required	
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Cover letter	
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Why do you want to work for Tuft & Needle? Required	
	38
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	in exceptional
Name two retail companies that you think lead the way customer experiences and tell us why. Required	in exceptional
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sustomer experiences and tell us why. Required	in exceptional
customer experiences and tell us why. Required Are you at least 18 years of age? Required	in exceptional





Name two retail companie	s that you think lead the way in exceptional tell us why. Required

Are you at least 18 years of one? Required

"Trucking & Transportation is one of the economy's most necessary businesses. People can't do their jobs, complete their projects or conduct their businesses if they do not have the necessary materials. Trucking get people the goods they need to do their jobs and live their lives."

Patrick O'Neil
Minnesota Trucking
Association



