



SAFe[®]

THE WORLD'S LEADING FRAMEWORK
FOR BUSINESS AGILITY



scaledagile.com



“

The problem is not with our organizations realizing that they need to transform; the problem is that organizations are using managerial frameworks and infrastructure models from past revolutions to manage their businesses in this one. ”

—Mik Kersten

Project to Product



Thrive in Fast-moving Markets

Globalization, fast-moving markets, disruption, competition for talent, the unprecedented pace of technological innovation. We're in an interconnected, real-time world where every industry is tech-enabled and every company is, at least in part, a software company. Organizations know that they need to transform—now—to survive. But their existing business models, organizational hierarchy, and technology infrastructure simply can't keep up with how quickly the company needs to adapt.

Agile product delivery isn't enough. You need business agility. Which happens when the entire organization—including business and tech leaders, compliance, development, finance, legal, marketing, operations, sales, security, support—uses Lean and Agile practices to continually and proactively deliver innovative business solutions faster than the competition. With business agility, you can capitalize on emerging opportunities by making quick decisions, allocating money, and aligning the right people to do the work.

The Scaled Agile Framework (SAFe) has the guidance to help you get there.

“Business agility is about people and interactions and the way they can use shared experiences to play off one another in order to discover the most important thing, the most valuable thing. Do something small, get it right, ***get it finished, or do enough to know*** whether or not you're going in the right direction. Stability and execution are key to thriving.”

—Tim Jackson
Principal Agile Coach, British Airways

What began in software development is expanding to encompass the entire enterprise.

It's changing how people work and how every aspect of the business is run. Getting there starts with a mental shift and mastering a set of related knowledge, skills, and behaviors represented by the seven core competencies.



It's helpful to think of the competencies categorically.

Team and Technical Agility, Agile Product Delivery, and Enterprise Solution Delivery are key to execution. Lean Portfolio Management and Organizational Agility are elemental to strategy. Lean-Agile Leadership and Continuous Learning Culture are foundational across the entire organization.



Team and Technical Agility. Build strong, cross-functional Agile teams with technical and non-technical members to release high-caliber solutions.



Agile Product Delivery. Shift product strategy—allow teams to continually engage with customers to explore, integrate, and deploy to identify what the market needs next.



Enterprise Solution Delivery. Coordinate and align across multiple teams of Agile teams and suppliers to build and release really big systems.



Lean Portfolio Management. Align enterprise strategy and portfolio execution to ensure you're investing your money in the right projects that deliver value.



Organizational Agility. Create Lean business operations and commit to value-stream thinking to refine processes, so teams can quickly organize and reorganize as customer and market demands shift.



Continuous Learning Culture. Infuse relentless improvement into your DNA to create a culture where individuals, teams, and the entire organization learns—and innovates—together.



Lean-Agile Leadership. Develop a culture where leaders own the change—aligning their words and actions to support the Lean-Agile mindset and guide others in the new way of working.



SAFe at a Glance



SAFe is a framework of proven, integrated principles and practices for business agility that incorporates Lean, Agile, and DevOps



SAFe's knowledge base is freely available at scaledagileframework.com



20,000 enterprises worldwide are implementing SAFe through training and **certification provided by Scaled Agile, Inc.**, and the Scaled Agile Partner Network



With 500,000 SAFe-trained professionals in 110+ countries, SAFe is the fastest-growing method for scaling Lean and Agile



SAFe is a configurable framework and effective for organizations of all sizes and in all industries

What is SAFe?

Your blueprint for business agility

Since 2011, more than 20,000 enterprises worldwide have **realized the benefits of SAFe. Faster time-to-market, dramatic** increases in productivity and quality, greater alignment and visibility across the organization, improved collaboration between the business and IT, more motivated and engaged employees—and ultimately, better business outcomes.

SAFe provides the values, mindset, and guidance that empower teams across your entire organization—not just software development—to continually, more efficiently, and predictably deliver value to customers. How? By integrating thought leadership from systems thinking, product development flow, Scrum, Kanban, DevOps, and team building into principles, practices, and competencies relevant to businesses of all sizes.



“

The amount of enjoyment that our teams have in their daily life has just skyrocketed. ”

—Charles Fleet

Vice President Technology, Travelport

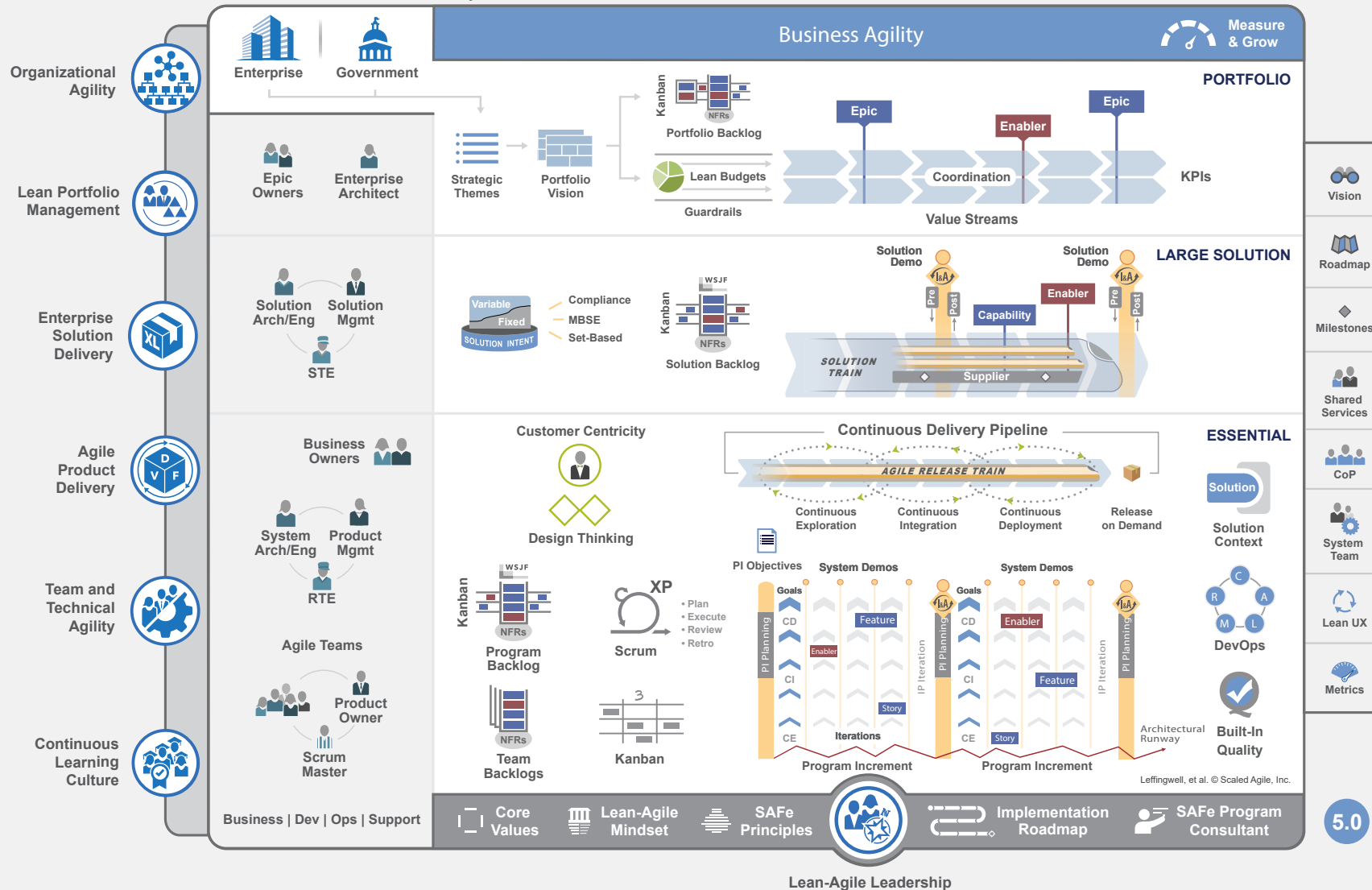
“

SAFe brings so much more engagement, which has really been key for all parties. I wouldn't want to do it any other way. ”

—Rajbir Bal

Program Manager, Access Control, Johnson Controls

SAFe e® for Lean Enterprises



You can access the SAFe knowledge base—visually represented by the SAFe Big Picture graphic—at scaledagileframework.com. Each icon links to a supporting article with detailed guidance on the concept you're exploring.

scaledagileframework.com

“

We had been challenged a number of times in changing our underlying CRM platform. After implementing SAFe, our overall effort actually came in \$12M less than originally estimated and 18 months sooner than predicted. ”

—Bryan Kadlec

Director, Client Digital Experience,
Northwestern Mutual

Why SAFe?

Real results

Scalable and configurable, SAFe is supported by a global partner network, world-class training and certification, and more than 500,000 SAFe-trained professionals.

Multiple surveys, including one from Gartner, ¹ have named SAFe “the Most Used and Considered Framework.”

Equally as impressive are the results organizations worldwide are realizing with SAFe—across all industries including aerospace, finance, government, healthcare, technology, and telecommunications.

¹ Read the Gartner Agile in the Enterprise Survey at go.scaledagile.com/gartner-agility-at-scale



SAFe Case Studies

Typical results



“

Using SAFe to deploy agility at scale across our product factory has been fundamental to putting in place the mindset necessary for our transition to DevOps across our value chain. We still have further to ***go on this journey, but the benefits*** we see have proven that the SAFe framework was the right choice to accelerate our transformation. ”

—Jonathan Coyle

Head of Agile Factory Operations, Murex



Explore our customer success stories—many from the world’s leading brands—at scaledagile.com/resources/safe-case-studies

“

SAFe provided a map that enabled us to shift to modernizing versus just maintaining the status quo.

As a result, we will deliver value faster to hospitals, clinicians and medical facilities, resulting in better ***healthcare for our beneficiaries.***”

—Brent Weaver

Director of Systems Implementation,
Centers for Medicaid & Medicare Services

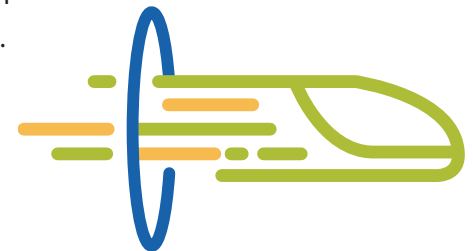
Implementing SAFe

Plan, prepare, execute, accelerate

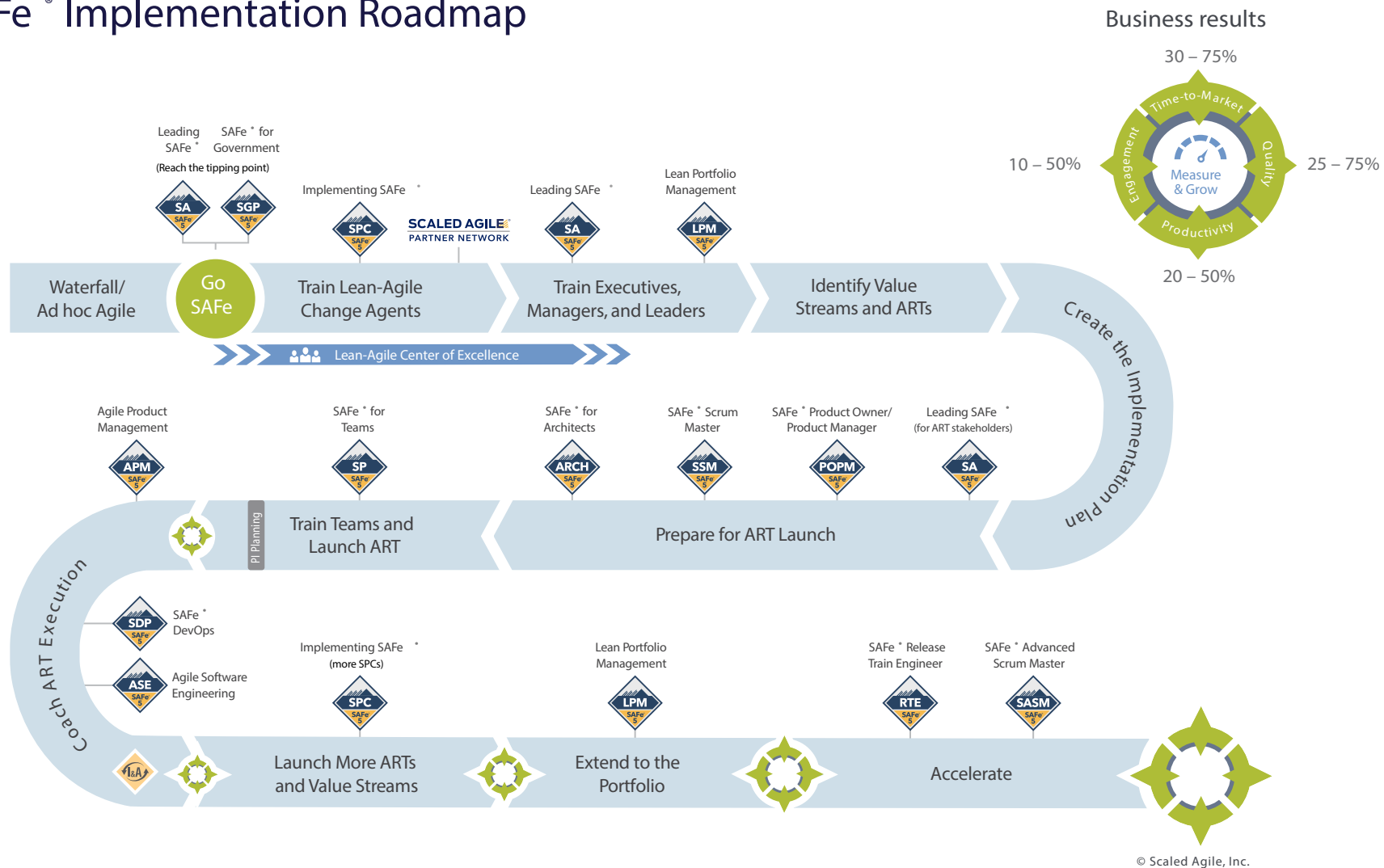
If wholesale improvement was easy, every company would do it and do it well. Understanding, applying, and scaling SAFe’s specialized set of principles, practices, and tools to achieve business agility is a major undertaking. It’s worth it.

The SAFe implementation roadmap describes a series of steps, or critical moves, enterprises can take to successfully drive transformation. From training and certification to identifying value streams and launching Agile release trains (ARTs), the roadmap offers in-depth guidance for each step.

With access to invaluable toolkits and resources, Certified SAFe® professionals can help facilitate each critical activity. What’s more, all the steps in the roadmap are designed to be repeatable, so enterprises can continually learn and improve the ways they deliver value.



SAFe® Implementation Roadmap



Learn more about implementing SAFe at scaledagileframework.com/implementation-roadmap. Just like on the SAFe Big Picture graphic, you can click through each section of the roadmap for more in-depth information.

Training and Certification

Build alignment across teams and the enterprise

While every successful implementation varies, they all share common attributes—early buy-in and participation **from leadership, and teams educated and confident** in SAFe practices.

The extensive and evolving Scaled Agile curriculum is a cornerstone for implementation success and a key part of an overall transformation. Our full portfolio of world-class courseware helps organizations unlock business results, retain teams, and attract new talent. And our in-demand certifications help individuals thrive as key players within a SAFe organization and advance throughout their career in practicing, consulting, or training others in the Framework.



“

The format and structure of the [Lean Portfolio Management (LPM)] workshop enabled us to create our LPM implementation roadmap, and depart the workshop with next steps clearly articulated and actionable. I highly recommend this workshop for any organization implementing lean portfolio management practices at scale. ”

—Hilla Knapke

Director, Agile Practice Office and
SAFe Enterprise Transformation, Travelport





SAFe courses and certifications

- **Implementing SAFe** °
with SAFe ° 5 Program Consultant certification
- **Leading SAFe** °
with SAFe ° 5 Agilist certification
- **SAFe ° for Teams**
with SAFe ° 5 Practitioner certification
- **SAFe ° Scrum Master**
with SAFe ° 5 Scrum Master certification
- **SAFe ° Advanced Scrum Master**
with SAFe ° 5 Advanced Scrum Master certification
- **SAFe ° Release Train Engineer**
with SAFe ° 5 Release Train Engineer certification
- **SAFe ° Product Owner/
Product Manager**
with SAFe ° 5 Product Owner/
Product Manager certification
- **SAFe ° DevOps**
with SAFe ° 5 DevOps Practitioner certification
- **SAFe ° for Government**
with SAFe ° 5 Government Practitioner certification
- **Agile Software Engineering**
with SAFe ° 5 Agile Software Engineer certification
- **SAFe ° for Architects**
with SAFe ° 5 Architect certification
- **Lean Portfolio Management**
with SAFe ° 5 Lean Portfolio Management certification
- **Agile Product Management**
with SAFe ° 5 Agile Product Manager certification



Explore our full curriculum at scaledagile.com/certification/which-course-is-right-for-me

500,000+ Trained

Join the community

More than 500,000 professionals have taken SAFe training, a number that continues to grow every year. When you earn a SAFe certification, you'll expand your expertise to play a key role in driving business success. And you'll gain access to the SAFe Community Platform—the ultimate resource to build your skills, solve problems, and advance your knowledge.

Have a challenge? Get answers from large communities of practice, access members-only learning resources like toolkits and professional development videos, and stay up to date on SAFe news and developments.

Hiring Certified SAFe® professionals builds a workforce ready to guide a successful transformation. And encouraging and supporting workers' ongoing skills development creates a continuous learning culture that boosts employee engagement. All of which means your organization benefits from higher-quality implementations, more predictable results, and better business outcomes.



Scaled Agile Partner Network

Accelerate your success with a trusted partner

Direction from SAFe can help you master business agility to thrive in fast-moving markets. But the Framework by itself can't orchestrate your transformation. It's your people—teams and leaders—who know your specific context and who need to own the journey. This is where our trusted partners come in. We've got a community of 300+ partners in 65 countries uniquely qualified to support large enterprises and government agencies through every phase of a Lean-Agile transformation.

Organizations worldwide rely on our partners to provide:

- Training and coaching for all SAFe roles
- Implementation and coaching services across industries and disciplines
- Platforms for SAFe automation, visibility, and flow



Find an experienced partner near you at

scaledagile.com/find-a-partner

“

Our experience working with Eliasson has been great. It's been a partnership. I think they really take the time to truly understand our needs, our requirements, etc., and they do everything in their power to ensure that whoever they bring in meets those high standards. ”

—Russ McCabe

Associate Director, Technology, AT&T



300+ partners



65 countries



300,000+
people trained by partners

“

I'm bringing what I learned here to my customers and my company!”

I learned so much that I would never have learned from just reading!”

The conference is a great place to share the success SAFe brings for people, companies, and the world.”

—European SAFe Summit attendees

Experience SAFe Firsthand

Inspiring keynotes, interactive breakout sessions, access to the people behind the Framework, professional development, and so much more. Every year, practitioners, instructors, partners, consultants, and business leaders come to our European SAFe Summit and Global SAFe Summit. Why? To be inspired, learn from thought leaders and each other, and take away tactical actions to share with their organization and their customers.

Connecting with members of the SAFe community in person means you'll hear directly from enterprises of all sizes about successes and lessons learned during their SAFe transformations—how they overcame roadblocks to deliver value and improve business outcomes.



Explore these events at europe.safesummit.com
and global.safesummit.com



“

Hands down the best conference
I've been to during my 19 years
with my organization. Well done!”

This was my first SAFe summit,

and was pleasantly surprised.

I was able to network with a lot
of people—both new and old—
who are focused on the same
challenges in looking at Agile
at scale leveraging SAFe.”

—Global SAFe Summit attendees

“

For Deutsche Bahn Digital Sales, SAFe is the framework for the strategic digitization program ... With it, we are delivering faster and more effectively on our objectives, which drives our ability to compete in the digital age.”

—Matthias Opitz

Senior Program Manager, DB Vertrieb,
Deutsche Bahn

Win in the Digital Age

When agility permeates your organization, you can quickly adapt to new, macro conditions in your industry. Respond to new, competitive threats. Efficiently identify and deliver incremental customer value. Maintain quality in an evolving product and solution portfolio. Reconfigure teams and redeploy talent in response to changing business needs.

With guidance from SAFe, you can become the Agile business you need to be and win in the digital age.



A conceptual image showing a white robotic hand and a human hand reaching towards each other. A bright, glowing light emanates from the point where they are about to meet. The background is a blue gradient with a white network of dots and lines, suggesting a digital or technological theme.

“

Those who master large-scale **software delivery will define** the economic landscape of the **twenty-first century. SAFe 5.0 is** a monumental release that I am convinced will be key in helping countless enterprise organizations succeed in their shift from project to product. ”

—Dr. Mik Kersten

CEO of Tasktop and author of the book
Project to Product



Start your SAFe journey at
scaledagileframework.com

About Scaled Agile. Scaled Agile, Inc. is the provider of SAFe, the world's leading framework for business agility. Through learning and certification, a global partner network, and a growing community of over 500,000 trained professionals, Scaled Agile helps organizations build agility into their culture so they can quickly identify and deliver customer value, capitalize on emerging opportunities, and improve business outcomes. Scaled Agile is a contributing member of the Pledge 1% corporate philanthropy and community service movement. Learn more at scaledagile.com.



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