

**Master Community Association, INC.**  
**Statement of Activities**  
January through December

	2020 Estimated				2021 Budget	Over/Under	%
	Actuals	2020 Budget	Over/Under	%			
<b>Ordinary Income/Expense</b>							
<b>Income</b>							
Assess-Res	4,541,037	4,464,241	76,796	2%	4,844,360	303,323	6%
Assess-Com	979,224	992,380	(13,156)	-1%	995,056	15,832	2%
PCMD	1,534,068	1,475,797	58,271	4%	1,705,468	171,400	10%
Aquatic Services	174,420	744,270	(569,850)	-77%	200,000	25,580	13%
Event Services	15,456	150,500	(135,044)	-90%	25,000	9,544	38%
Earned Rev	99,626	197,400	(97,774)	-50%	17,500	(82,126)	-469%
Working Capital	98,200	96,000	2,200	2%	120,000	21,800	18%
Collections	34,297	37,800	(3,503)	-9%	34,800	503	1%
<b>Total Income</b>	<b>7,476,328</b>	<b>8,158,388</b>	<b>(682,060.00)</b>	<b>-8%</b>	<b>7,942,184</b>	<b>465,856</b>	<b>6%</b>
<b>Expense</b>							
Admin & PR	999,887	1,008,000	(8,113)	-1%	1,085,724	85,837	8%
Office & CR	755,318	759,900	(4,582)	-1%	778,512	23,194	3%
Assess Manage	176,383	218,400	(42,017)	-19%	178,500	2,117	1%
Prof Services	71,233	70,400	833	1%	67,200	(4,033)	-6%
Insurance	195,136	202,000	(6,864)	-3%	190,656	(4,480)	-2%
Programming	296,656	665,200	(368,544)	-55%	330,000	33,344	10%
Parks	1,852,117	1,564,850	287,267	18%	1,763,950	(88,167)	-5%
Pools	957,255	1,393,270	(436,015)	-31%	1,161,448	204,193	18%
PCMD	1,458,587	1,456,797	1,790	0%	1,624,256	165,669	10%
Repair & Improve	690,000	720,000	(30,000)	-4%	540,000	(150,000)	-28%
Other	16,311	24,000	(7,689)		21,000	4,689	22%
<b>Total Expense</b>	<b>7,468,883</b>	<b>8,082,817</b>	<b>(613,934)</b>	<b>-8%</b>	<b>7,741,246</b>	<b>272,363</b>	<b>4%</b>
<b>Net Ordinary Income</b>	7,445	75,571			200,938		