

NORTH AMERICAN EQUITY

QUARTERLY COMMENTARY

September 30, 2021



Together, the fourth wave and inflation were the dominant economic issues in recent weeks. In addition, fears about a spreading energy crisis and supply disruptions continue to creep up. Europe and Asia are grappling with a natural gas shortage and energy price inflation could impair growth in these regions and eventually impact the rest of the world. For these reasons, central banks must act carefully and avoid making policy errors by raising interest rates too quickly. Despite these concerns, the market turned to optimism with the very good start to the third-quarter U.S. earnings season.

Most commodities have experienced a remarkable resurgence since March 2020. On the crude oil front, the OPEC+ group stuck to their 400,000-barrel-a-day monthly growth agreement in October despite President Joe Biden's request to boost oil production. With the global demand revised upwards and the return of air traffic, the near-term outlook continues to be vulnerable to an outsized rise in energy prices. An increase in winter demand due to natural gas switching for crude and fuel oils could exacerbate the situation and speculators may be eyeing \$100/barrel for crude as the next big level. In that context, we remain positive on the Canadian energy patch.

Within the fund, we recently added Transalta. Alberta power pricing has been very strong in 2021 on the back of favourable market dynamics and weather and this should position the company for continued strong results in 2021. Alberta hydro assets should continue to benefit from a tighter market and have a favourable cost structure.

Adoption of the automation theme is also being accelerated by the current environment in the labour market. For example, we've heard full-service restaurant companies highlighting that to adjust to the current labour shortage, they are deciding to permanently replace part of their staff with technologies. We are seeing the same for retailers and customer service departments across industries. We are also hearing about the drug industry, which is expected to shrink by 10% the number of salespeople as work from home enables one to take 10 virtual meetings a day instead of driving to five different offices. The adoption of robotics was also accelerated by the pandemic and is no longer confined to a few industries like automotive. There are three million industrial robots working globally and we expect this number to reach five million in 2025. We live in a dynamic world and companies are guick to adjust to new realities, as we saw last year. In 2022, as the economy continues to recover from the pandemic, fiscal programs supporting consumers will be sunset while central banks try to tighten their policies. As growth slows, this should favour the U.S. equity market because of its higher thematic and quality exposures.







In the meantime, we'll continue with our barbell strategy, looking for the big winners of tomorrow on the innovators side of the portfolio while making sure we're in the right dominant companies that benefit from the diffusion of innovation across the economy. We like this design a lot as it helps with risk management. The impact of technology is

broad and across all industries. Most investors see it as a sector of the market (GICS) and fail to incorporate it. In our view, how companies are dealing with innovation is central in terms of stock selection, as we think that investing is about the future.





- Principal Portfolio Manager,
 North American Equities
- Joined iAIM in 1998
- More than 25 years of investment experience
- MBA in Finance, Université Laval
- Bachelor's degree in Business Administration, Université Laval



JEAN-PIERRE CHEVALIER, CFA

- Senior Portfolio Manager, U.S. Equities
- Joined iAIM in 2011
- 14 years of experience in the industry
- Bachelor's degree in Business
 Administration, Université Laval

Main funds managed by the team

\odot	Canadian Equity Growth
\odot	Real Estate Income
\odot	Global True Conviction
\odot	Canadian Equity Growth Hybrid 75/25
\odot	Global True Conviction Hybrid 75/25
\odot	IA Clarington Canadian Leaders Class

iAIM snapshot

- Principal asset manager for iA Financial Group
- Major player in the asset management industry
- Manages \$97 billion in general portfolios and segregated and mutual funds
- A team of 184 people, including 108 investment professionals (including 44 CFA charterholders)
- Composed of experienced managers who emphasize fundamental analysis, identification of value and long-term investing

DISCLAIMER

This document was prepared by iA Investment Management. Unless otherwise indicated, the segregated funds presented in this document are offered by iA Financial Group and the Mutual Funds presented are offered by iA Clarington Investments Inc.

The opinions expressed herein are based on current market conditions and may change without notice. They are not intended to provide investment advice. The forecasts provided herein are not guarantees of future performance, and include risks, uncertainty and assumptions. While these assumptions appear reasonable, there is no guarantee that they will be confirmed.

An investment in the mutual fund or the segregated fund may result in commissions, trailing commissions, management and other fees. Please read the prospectus or the Information Folder before making an investment. Each rate of return indicated is a historical annual compounded total rate of return that takes into account fluctuations in the value of units or shares and the reinvestment of all distributions and does not take into account buying commissions or redemption fees, investment fees, optional fees or tax on payable income by a unit holder, which would contribute to poor performance. Mutual Funds are not guaranteed and the segregated funds are guaranteed in part, under certain conditions. The value often fluctuates upward or downward, at the risk of the subscriber, and past performance is not indicative of future performance.

The rate of return is used to illustrate the effects of the compound growth rate only and is not intended to reflect the future values of the investment fund or the return on an investment in the investment funds.

iA Financial Group is a business name and trademark of Industrial Alliance Insurance and Financial Services Inc. iA Investment Management is a trademark and business name under which Industrial Alliance Investment Management Inc. operates. iA Investment Management and iA Clarington Investments Inc. are wholly owned subsidiaries of iA Financial Group.

This publication contains information provided by companies not affiliated with iA Financial Group ("Third Party Content Providers"), including, but not limited to, ratings, stock indexes and company-classification systems ("Third Party Content") Third party Content is the property and trademarked by the relevant Third Party Content Providers and has been licensed for use by iA Financial Group. The use of Data received from Third Party Content Providers by iA Financial Group is authorized under licence.

This publication contains information provided by companies not affiliated with iA Financial Group ("Third Party Content Providers"), including, but not limited to, ratings, stock indexes and company-classification systems ("Third Party Content") Third party Content is the property and trademarked by the relevant Third Party Content Providers and has been licensed for use by iA Financial Group. The use of Data received from Third Party Content Providers by iA Financial Group is authorized under licence.

The information presented in this publication is provided for informational purposes only. iA Financial Group and Third Party Content Providers make no representations or warranties as to the information contained herein and no not guarantee its originality, accuracy or completeness. iA Financial Group and Third Party Content Providers disclaim all liability in respect of this information or the use or misuse thereof.

The investment funds offered by iA Financial Group ("Funds") are not sponsored, endorsed, sold or promoted by Third Party Content Providers. Third Party Content Providers make no representation as to the relevance of investing in the Funds, offer no guarantee or conditions in respect thereof, or assume liability in respect of their design, administration or negotiation.

Financial and economic publications of iA Financial Group are not written, reviewed or approved by Third Party Content Providers.

Any information contained herein may not be copied, used or distributed without the written consent of iA Financial Group and/or the relevant Third Party Content Provider.

Where FTSE indexes are used, or referenced: FTSE International Limited ("FTSE") © FTSE [2018] ® is a trademark of the London Stock Exchange Group companies and is used by FTSE under licence. "NAREIT®" is a trademark of the National Association of Real Estate Investment Trusts and used by FTSE under licence. "EPRA®" is a trademark of the European Public Estate Association and used by FTSE under licence. "TMX" is a trademark of the TSX Inc. used by FTSE under licence.

NASDAQ®, OMXTM, NASDAQ-100® and NASDAQ-100 Index® are registered trademarks of NASDAQ Inc. and are licensed for use by iA Financial Group.

Where the Global Industry Classification Standard (GICS) is used or referenced: the GICS was developed by MSCI Inc. ("MSCI") and Standard & Poor's Financial Services LLC ("S&P") and is licensed for use by iA Financial Group.

The International Equity Index Fund, the Global Equity Index ACWI Fund, the Global Stock Account, the European Stock Account and the International Stock Account are each indexed to an MSCI index. MSCI indexes are licensed for use by iA Financial Group. For more information about the MSCI indexes, visit https://msci.com/indexes.

INVESTED IN YOU.