Follow Up: Resolving Unpaid Insurance Balances

ICAHN Healthcare Billing Webinar Series

Session 2 – April 29th, 2020





Introduction



Sue York

efficientC | OS inc. Director of Learning & Consulting Services



Be Sure to Note & Submit Questions!





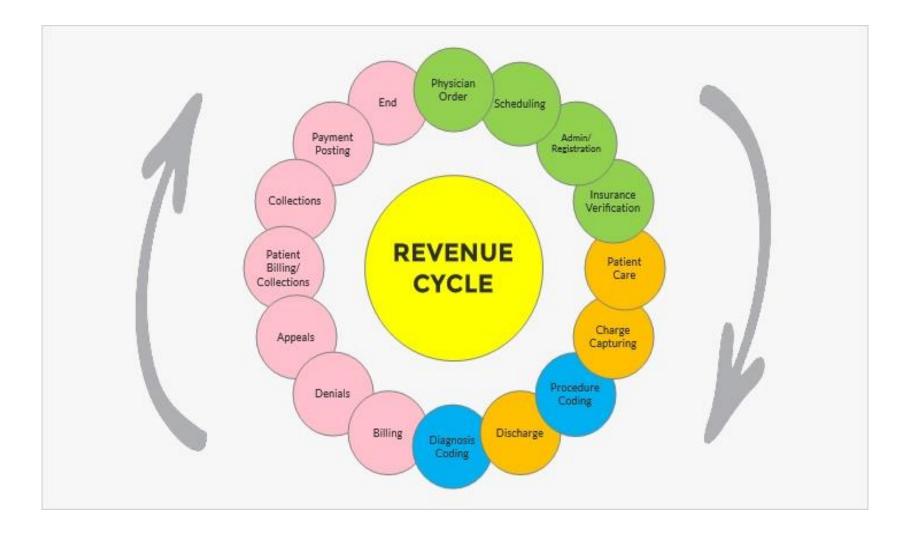
Learning Objectives



- Overview of Major Payers
- Prioritizing & Planning Follow Up
- Working ATBs and/or Worklists
- Decision Making Trees



Revenue Cycle Overview









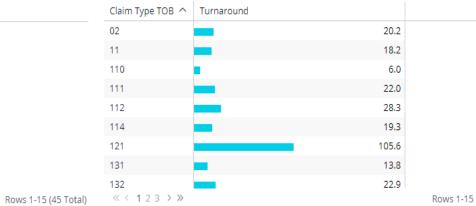
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Claim Statistics

| | Statement [| Date To Import | | Claim Turnaround Trend | Contract | Contract Provider NPI Mo | | |
|---------------------------------|-----------------------|--------------------|-------------------|---|------------------|----------------------------|---------------------|--|
| Institutional | Current Month | Last 6 Months | Community | | | All Providers | [-001] 2020 - March | |
| | 16.42 | 16.5 | 17.25 | Statement > Import Import > Export > Paid | | Bill Cycle Trend | | |
| Professional | Current Month | Last 6 Months 22.5 | Community 14.9 | 60 | | > Import 📕 Import > Export | Export > Paid | |
| | Export | t To Paid | | 40 | 30 | | | |
| Institutional | Current Month | Last 6 Months | Community 16.9 | 20 | 10 | | | |
| Professional | Current Month 15.9 | Last 6 Months 22.2 | Community 17.3 | 0 0912019 ¹ 1012019 ¹ 112019 ¹ 212019 ⁰ 112020 ⁰ 0212020 ⁰ 0912019 ¹ 1012019 ¹ 1212019 ¹ 1212019 ⁰ 112020 ⁰ 0212020 | 0 09/2019 10/201 | 9 11/2019 12/2019 | 01/2020 02/2020 | |
| Payer Turnaround (3 Months Avg) | | | Avg) | Provider Turnaround (3 Months Avg) | Type of B | ill Turnaround (3 M | lonths Avg) | |
| | | | | | | | | |

| Parent Payer | Turnaround | ~ |
|-------------------------------|------------|------|
| ALEIVITEAETTEARE | | 50.0 |
| HEALTHLINK MEDICAID | | 94.0 |
| HEALTHLINK HMO | - | 88.7 |
| PHYSICIAN PARTNERS | - | 78.0 |
| HEALTHEOS PLANS | - | 75.0 |
| WPS | - | 70.7 |
| ILLINOIS MEDICAID | - | 59.1 |
| US DEPARTMENT OF VETERANS AFF | - | 59.0 |
| MERIDIAN HEALTHPLAN | - | 53.5 |
| ≪ < 1234567 > ≫ | | I |





| efficie | entC | Analytic | s Pulse Guide Updates | | 4º A |
|--------------|--------------------------|--------------------------|------------------------------------|-------------------------------|-------------------|
| First Pass Y | ield | | | | Clear Filters PDF |
| | Current Payment Rate | 6 Month Payment Rate | Community 6 Month Payment Rate | Contract | Provider NPI |
| | 82.18% | 83.40% | 83.40% | All Contracts | All Providers |
| R | Current Denial Rate | වේ 6 Month Denial Rate | Community 6 Month Denial Rate | First Pass Yield | |
| | 8.48% | 7.96% | 7.96% | | |
| ন্দ্র | Current No Response Rate | 6 Month No Response Rate | Community 6 Month No Response Rate | | |
| | 9.34% | 8.64% | 8.64% | First Pass Yield Data Definit | tion |
| ন্দ | | | Claim Outcomes Over Time | | |

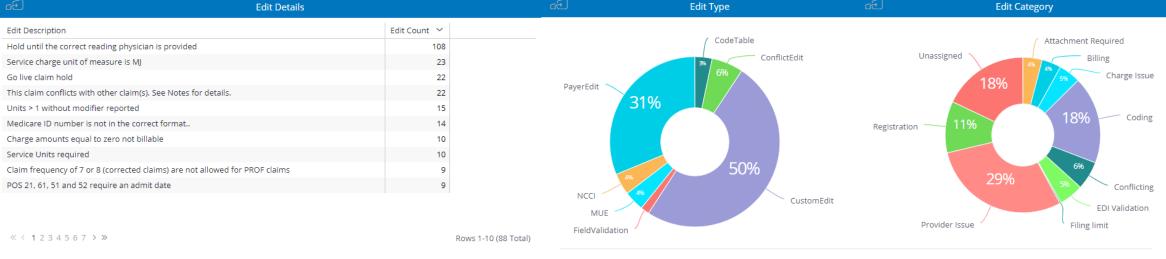


Prioritizing Work



Billing Edits





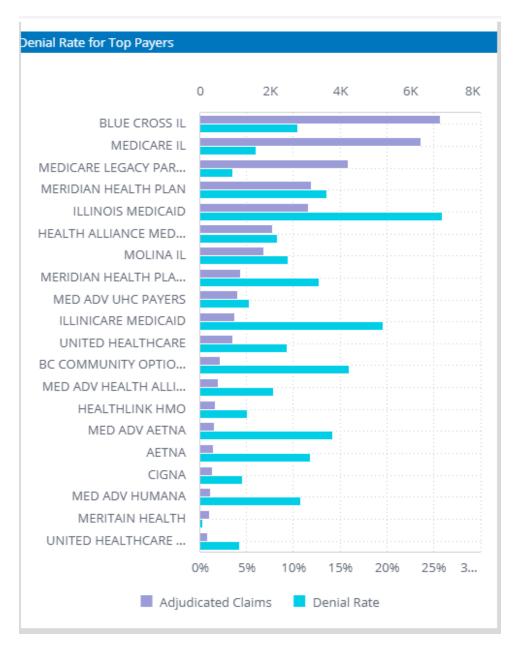
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Daily Billing

| EDIT REASON | RESPONSIBILITY |
|--|----------------------------|
| Add-on CPT requires a primary code reported. Add-on code pairings can be found in CMS Medicare Transmittal 2636. Change request 7501. Infusion charge found on claim | HIM/CODING |
| Adjustment claim requires original DCN | Billing |
| Admit DX required on this TOB Principal DX is required | HIM/CODING |
| Ambulance claim requires pick up location Ambulance claim requires Distance Ambulance claim requires drop off location Ambulance Distance is required Pick Up Address Line 1 is required Pick Up City is required Pick Up State is required Pick Up Zip is required Drop Off Address Line 1 is required Drop Off City is required Drop Off State is required Drop Off Zip is required Import date is greater than 365 days from service date, so past Medicaid's filing limit. Ambulance mileage being reported does not match service line units being billed | BILLING OR CHARGE SERVICES |
| Attending physician required. Attending Physician NPI is required | BILLING OR CHARGE SERVICES |
| Behavioral Health claims to Medicaid plans require modifier based on provider credentials | HIM/CODING |
| Cardiac Rehab charges require Occurrence Codes 46 and 11 | HIM/CHARGE SERVICES |
| CCI edit - Component code 11100 requires a modifier if billed with Comprehensive code 11200. Review if modifier is appropriate. | HIM/CODING |
| CPT 90654-90662, 90672. 90685-90686 or Q2033-Q2039 requires G0008 Vaccine charges with no administration charge | CHARGE SERVICES |
| CPT or Revenue Code reports requires NDC information for IL Medicaid | CHARGE MASTER |
| CPT or Revenue Code reports requires NDC information for IL Medicaid CPT or Revenue Code reports requires NDC information for IL Medicaid | HIM/CODING |
| Diagnosis code E11329 is not valid for the statement dates in the ICD-10 code set. | HIM/CODING |
| DX code is exempt from reporting POA according to the Code Table. | HIM/CODING |
| External Cause of Injury codes cannot be listed as primary. | HIM/CODING |
| G0008 requires CPT 90630, 90654-90662, 90672, 90685-90688 or Q2033-Q2039 Vaccine administration charge requires associated drug charge reported under revenue code 636. | CHARGE SERVICES |
| GEHA ID must be 8 digits long | PATIENT ACCESS |
| Incidental only services not payable by Medicare Incidental only services not payable by Medicare Incidental only services not payable by Medicare | CHARGES SERVICES |
| Invalid generic payer name | PATIENT ACCESS |
| Invalid subscriber ID number | PATIENT ACCESS |
| J0881-J0886 Require modifier EA EB or EC J0881-J0886 Require value codes 48 or 49. | HIM/CODING |
| Medical visit on the same day as a type T or S procedure without modifier 25 CCI edit - Component code G0463 requires a modifier if billed with Comprehensive code 96365. Review if modifier is appropriate. | HIM/CODING |
| Medicare ID # Invalid for regular Medicare; ID is a RailRoad Medicare ID. Medicare ID # Invalid | PATIENT ACCESS |
| PT/OT services require approved rendering provider. | CHARGE SERVICES |
| Revenue code 36X requires CPT | HIM/CODING |
| Service date cannot be prior to admission date. | CHARGE SERVICES |
| Service Date must be between Statement From Date and Statement Thru Date. | CHARGE SERVICES |
| Units exceed MUE allowable per DOS for CPT 97163 - 1 | HIM/CODING |
| Units exceed MUE allowable per DOS for CPT 99221 - 1 Units exceed MUE allowable per DOS for CPT 99221 – 1 | HIM/CODING |
| Value N300 is not found in CT_DiagnosisCode for Coding Diagnosis Code 2 in the 2 code set. | HIM/CODING |

Denials: Top Payers -Illinois





Payer Turnaround Time

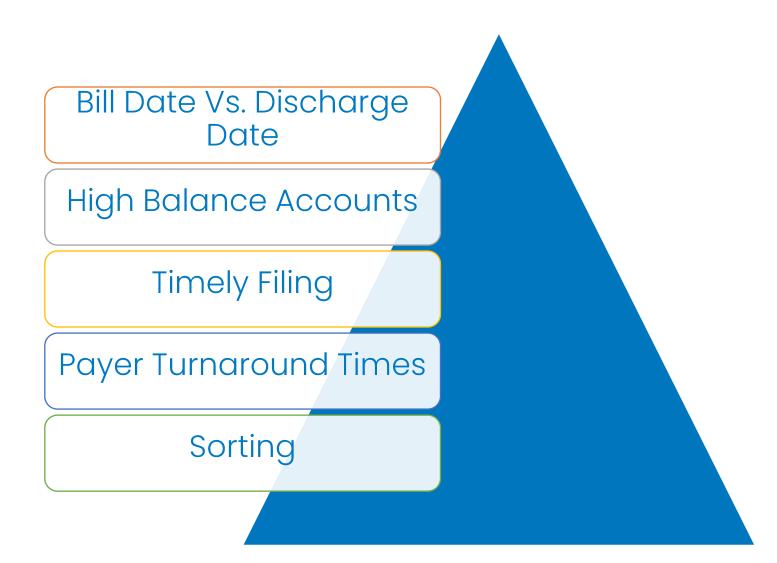
| Payer | Turnaround | Payer | Turnaround |
|-------------------------------|------------|-------------------------------|------------|
| AARP | 30.3 | HUMANA | 6.3 |
| PHYSICIAN PARTNERS | 78.0 | MED ADV ADVANTRA FREEDOM | 7.6 |
| AETNA | 34.3 | CIGNA | 9.6 |
| AMERIGROUP MEDICAID | 10.0 | AMERIGROUP MEDICAID | 10.0 |
| BC COMMUNITY OPTIONS | 10.7 | WPS COMMERCIAL | 10.0 |
| BCBS OF IL | 16.8 | MED ADV COVENTRY | 10.2 |
| CHAMPVA – HAC | 32.1 | BC COMMUNITY OPTIONS | 10.7 |
| CIGNA | 9.6 | ILLINICARE MEDICAID | 10.7 |
| HUMANA | 6.3 | TRICARE FOR LIFE | 10.8 |
| ILLINICARE | 23.0 | MERIDIAN HEALTH PLAN MEDICAID | 10.8 |
| ILLINICARE MEDICAID | 10.7 | MED ADV CARE IMPROVEMENT PLUS | 11.0 |
| ILLINOIS MEDICAID | 59.1 | MED ADV BLUE CROSS IL | 11.5 |
| MED ADV ADVANTRA FREEDOM | 7.6 | MED ADV PERSONAL CARE | 13.8 |
| MED ADV AETNA | 16.2 | MED ADV HUMANA | 14.4 |
| MED ADV BLUE CROSS IL | 11.5 | MEDICARE | 15.0 |
| MED ADV CARE IMPROVEMENT PLUS | 11.0 | MEDICARE KY | 15.4 |
| MED ADV COVENTRY | 10.2 | UNITED HEALTHCARE | 15.4 |
| MED ADV HEALTH ALLIANCE | 16.2 | MED ADV HEALTH ALLIANCE | 16.2 |
| MED ADV HUMANA | 14.4 | MED ADV AETNA | 16.2 |
| MED ADV MOLINA IL | 20.7 | BCBS OF IL | 16.8 |
| MED ADV PERSONAL CARE | 13.8 | MED ADV UHC | 19.6 |
| MED ADV UHC | 19.6 | MED ADV MOLINA IL | 20.7 |
| MED ADV UHC PAYERS | 22.2 | MOLINA IL | 20.9 |
| MEDICARE | 15.0 | MED ADV UHC PAYERS | 22.2 |
| MEDICARE KY | 15.4 | ILLINICARE | 23.0 |
| MERIDIAN HEALTH PLAN MEDICAID | 10.8 | AARP | 30.3 |
| MERITAIN HEALTH | 32.6 | CHAMPVA – HAC | 32.1 |
| MOLINA IL | 20.9 | TRIWEST VA REGION 3 | 32.4 |
| TRICARE FOR LIFE | 10.8 | MERITAIN HEALTH | 32.6 |
| TRIWEST VA REGION 3 | 32.4 | AETNA | 34.3 |
| UNITED HEALTHCARE | 15.4 | ILLINOIS MEDICAID | 59.1 |
| VA FEE BASIS | 178.9 | PHYSICIAN PARTNERS | 78.0 |
| WPS COMMERCIAL | 10.0 | VA FEE BASIS | 178.9 |



Working Follow Up



Tips & Tricks for Prioritizing





Sorting & Prioritizing Work

Sort ATB by Filing

Limit



- Accounts with service dates within 30 days of the payer's filing limits are placed at the top of the ATB
- ✓ Sort by payer name

Sort Remaining Accounts by Dollar Amount

- Take remaining accounts and sort them by dollar amount.
- ✓ Remove accounts less than 30 days old from bill date if possible
- ✓ Sort by payer name

Working the Insurance Tab of the ATB

Work accounts in this order

- 1. Accounts closest to the filing limit, grouped by payer
- 2. Accounts with the highest dollar amount, grouped by payer
 - ✓ \$5,000 for hospital (this usually accounts for 2/3 of your outstanding A/R
 - ✓ \$1,000 for physician



ATB - Ready to Work

| Encntr Number | Admit Date | Disch Date | Current Health Plan | Total Charges | Date Worked | Action Taken | Comments |
|---------------|------------|--------------|------------------------------------|---------------|-------------|--------------|----------|
| 1-20129 | 9/20/201 | 6 9/20/2016 | AARP Medicare Complete | \$ 1,314.20 | | | |
| 1-20128 | 12/14/201 | 6 12/14/2016 | AARP Medicare Complete | \$ 508.50 | | | |
| 1-20148 | 11/26/201 | 6 11/26/2016 | Blue Cross Blue Shield Of Illinois | \$ 7,906.35 | | | |
| 1-20133 | 12/1/201 | 6 12/1/2016 | Blue Cross Blue Shield Of Illinois | \$ 1,268.80 | | | |
| 1-20145 | 12/24/201 | 6 12/24/2016 | Blue Cross Blue Shield Of Illinois | \$ 1,254.25 | | | |
| 1-20162 | 10/18/201 | 6 10/31/2016 | Cigna Healthcare | \$ 665.90 | | | |
| 1-20173 | 11/11/201 | 6 11/30/2016 | Cigna Healthcare | \$ 4,838.00 | | | |
| 1-20163 | 12/2/201 | 6 12/2/2016 | Cigna Healthcare | \$ 769.60 | | | |
| 1-20174 | 12/1/201 | 6 12/30/2016 | Cigna Healthcare | \$ 3,530.30 | | | |
| 1-20130 | 5/9/201 | 7 5/9/2017 | AARP Medicare Complete | \$ 6,405.70 | | | |
| 1-20131 | 6/12/201 | 7 6/12/2017 | Aetna C | \$ 6,290.00 | | | |
| 1-20138 | 5/2/201 | 7 5/2/2017 | Blue Cross Blue Shield Of Illinois | \$ 6,492.35 | | | |
| 1-20146 | 3/21/201 | 7 3/21/2017 | Blue Cross Blue Shield Of Illinois | \$ 6,441.20 | | | |
| 1-20157 | 3/1/201 | 7 3/1/2017 | Blue Cross Blue Shield Of Illinois | \$ 6,117.25 | | | |
| 1-20142 | 5/19/201 | 7 5/19/2017 | Blue Cross Blue Shield Of Illinois | \$ 5,364.70 | | | |
| 1-20166 | 3/2/201 | 7 3/2/2017 | Cigna Healthcare | \$ 8,285.50 | | | |
| 1-20167 | 5/1/201 | 7 5/1/2017 | Cigna Healthcare | \$ 7,174.70 | | | |
| 1-20159 | 5/27/201 | 7 5/27/2017 | Cigna Healthcare | \$ 6,723.95 | | | |
| 1-20126 | 5/4/201 | 7 5/4/2017 | AARP | \$ 2,062.60 | | | |
| 1-20127 | 2/9/201 | 7 2/9/2017 | AARP Medicare Complete | \$ 1,349.60 | | | |
| 1-20141 | 3/6/201 | 7 3/6/2017 | Blue Cross Blue Shield Of Illinois | \$ 4,185.10 | | | |
| 1-20143 | 4/29/201 | 7 4/30/2017 | Blue Cross Blue Shield Of Illinois | \$ 3,275.55 | | | |
| 1-20152 | 3/4/201 | 7 3/4/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,573.10 | | | |
| 1-20147 | 3/13/201 | 7 3/31/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,558.60 | | | |
| 1-20158 | 6/20/201 | 7 6/20/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,262.80 | | | |
| 1-20140 | 3/14/201 | 7 3/31/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,165.00 | | | |
| 1-20155 | 6/23/201 | 7 6/23/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,138.40 | | | |
| 1-20150 | 3/8/201 | 7 3/31/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,014.50 | | | |
| 1-20132 | 5/1/201 | 7 5/1/2017 | Blue Cross Blue Shield Of Illinois | \$ 978.70 | | | |
| 1-20153 | 6/18/201 | 7 6/18/2017 | Blue Cross Blue Shield Of Illinois | \$ 720.30 | | | |
| 1-20144 | 6/9/201 | 7 6/10/2017 | Blue Cross Blue Shield Of Illinois | \$ 653.20 | | | |
| 1-20175 | 3/10/201 | 7 3/10/2017 | Cigna Healthcare | \$ 2,236.00 | | | |
| 1-20161 | 6/19/201 | 7 6/19/2017 | Cigna Healthcare | \$ 1,366.20 | | | |
| 1-20172 | 3/30/201 | 7 3/30/2017 | Cigna Healthcare | \$ 987.60 | | | |
| 1-20160 | 6/9/201 | 7 6/9/2017 | Cigna Healthcare | \$ 629.40 | | | |



Using Work Queues - Epic

| | | | | D.11 | | | | |
|--------------|-------------|------------|----------------|------------|--------------|--------------------------|---------------------------|-------------------|
| D Acct Class | Acct Status | Disch Date | Guar Acct Type | Billed 🔺 | Acct Balance | Primary Payor | Days Since Last User Note | Days On Workqueue |
| Outpatient | Billed | 05/29/2019 | Workers Comp | 06/06/2019 | 325.00 | WORKERS COMPENSATION | 1 | 234 |
| Inpatient | Billed | 06/03/2019 | Personal/Fa | 06/17/2019 | 919.00 | MEDICARE | 9 | 8 |
| Surgery Ad | Billed | 06/21/2019 | Workers Comp | 06/26/2019 | 14,955.00 | WORKERS COMPENSATION | 2 | 234 |
| Outpatient | Billed | 06/18/2019 | Personal/Fa | 06/27/2019 | 238.00 | MEDICARE | 10 | 50 |
| Outpatient | Billed | 06/26/2019 | Workers Comp | 07/09/2019 | 325.00 | WORKERS COMPENSATION | 1 | 223 |
| Therapies | Billed | 06/30/2019 | Personal/Fa | 07/09/2019 | 1,492.00 | CARE WI MC PLUS MA | 9 | 112 |
| Outpatient | Billed | 07/03/2019 | Personal/Fa | 07/11/2019 | 150.00 | UHC WI BADGERCARE | 1 | 236 |
| Outpatient | Billed | 07/12/2019 | Personal/Fa | 07/20/2019 | 2,134.00 | ICARE MA ONLY | 22 | 225 |
| Outpatient | Billed | 07/24/2019 | Workers Comp | 08/02/2019 | 325.00 | WORKERS COMPENSATION | 1 | 199 |
| Therapies | Billed | 07/31/2019 | Third Party L | 08/07/2019 | 498.00 | LIABILITY | 1 | 69 |
| Outpatient | Billed | 08/14/2019 | Workers Comp | 08/21/2019 | 150.00 | WORKERS COMPENSATION | 1 | 180 |
| Outpatient | Billed | 08/14/2019 | Personal/Fa | 08/23/2019 | 1,300.00 | AETNA MEDICARE | 3 | 3 |
| Outpatient | Billed | 09/03/2019 | Workers Comp | 09/11/2019 | 475.00 | WORKERS COMPENSATION | 1 | 158 |
| Specimen | Billed | 09/10/2019 | Personal/Fa | 09/14/2019 | 1,902.00 | ICARE MA ONLY | 22 | 169 |
| Emergency | Billed | 09/10/2019 | Personal/Fa | 09/18/2019 | 700.00 | BLUE CROSS WI BADGERCARE | 4 | 3 |
| Surgery Ad | Billed | 08/16/2019 | Personal/Fa | 09/26/2019 | 641.00 | BLUE CROSS OF WISCONSIN | 8 | 8 |
| Therapies | Billed | 09/30/2019 | Workers Comp | 10/04/2019 | 398.00 | WORKERS COMPENSATION | 1 | 136 |
| | | | | | | | | |



ATB - Reasons Insurance

| APPEAL | You sent an appeal or reconsideration to the payer. |
|--------------------------|--|
| | You billed a payer that previously had never been billed (Secondary claim, new payer, etc.). This could be a claim that was holding in the billing |
| | system and you released, or one that you requested an initial claim to a new payer. Use REBILLED if you are sending the claim to a payer being |
| BILLED | billed previously. |
| | Use this anytime a call was made to the payer regardless of the outcome. The outcome of the call is documented in the client system. You |
| | might still rebill, appeal or post an adjustment, but still just use CALL for the status on your spreadsheet. Only use this AFTER the call is made |
| CALL | and the client system documented with the result of the call. |
| ESTABLISHED PAYMENT PLAN | Used when setting a payment plan or reviewing for bad debt. |
| FC CHANGE | You updated the financial class to a payer that is not OS's responsibility. Use SELF PAY if moving to patient balance. |
| INFORMATION REQ'D | When additional information is requested from the client: Medical Records, Account review, refund, etc. |
| | |
| LETTER TO PATIENT | Letter has been sent to patient for additional information or notification that the balance will be billed to them if no response to the letter. |
| | |
| | Use this anytime you pull an account that does not need action. Examples: Account balance already zero or a credit balance we are not |
| | responsible for working, balance already in self pay and we don't work self pay, claim recently* billed or action recently* taken so the account |
| NO ACTION | does not need follow up at this time. *Recently is defined as the payer and/or client specified follow up days (15-45 days). |
| OK FOR BAD DEBT | Used when approving self pay balances for bad debt. |
| | You posted a contractual allowance or adjustment that resolved the balance. Use this even when the remaining balance might also be moved |
| POSTED ADJUSTMENT | to self-pay. |
| | Note this when you have emailed internal staff for review or assistance (Manager, Team Lead, Senior A/R rep, Trainer, etc.), or use this to flag |
| | accounts to ask about during a scheduled training session or meeting. **NOTE - you should not put a date completed in your spreadsheet for |
| QUESTION | these. Wait until the account is worked to update the status and date worked. |
| | You rebilled the responsible payer - could be primary, secondary or tertiary. Use this for any claim you are resending to a payer that was |
| REBILLED | previously billed. Use this for corrected and faxed claims as well |
| SELF PAY | You moved the balance to patient responsibility. |
| UNCOLLECTIBLE WRITE OFF | Use this if you posted or requested a write off for untimely, no authorization, medical necessity or other write offs. |
| WEBSITE-PENDING | Use this if you checked a website and determined the account is pending processing or posting of payment. |

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Worked ATB

| Encounter Number | Admit Date | Disch Date | Current Health Plan | Total Charges | Cur | rent A/R Balance | Date Worked | Action Taken |
|-------------------------|------------|------------|------------------------------------|----------------|-----|------------------|-------------|-----------------|
| 1-20131 | 6/12/2017 | 6/12/2017 | Aetna C | \$ 6,290.00 | \$ | 1,759.52 | 9/13/2017 | Call |
| 1-20127 | 2/9/2017 | 2/9/2017 | AARP Medicare Complete | \$ 1,349.60 | \$ | 1,349.60 | 9/13/2017 | Call |
| 1-20129 | 9/20/2016 | 9/20/2016 | AARP Medicare Complete | \$ 1,314.20 | \$ | 1,314.20 | 9/13/2017 | No Action |
| 1-20132 | 5/1/2017 | 5/1/2017 | Blue Cross Blue Shield Of Illinois | \$ 978.70 | \$ | 978.70 | 9/13/2017 | Rebilled |
| 1-20133 | 12/1/2016 | 12/1/2016 | Blue Cross Blue Shield Of Illinois | \$ 1,268.80 | \$ | 849.50 | 9/13/2017 | No Action |
| 1-20126 | 5/4/2017 | 5/4/2017 | AARP | \$ 2,062.60 | \$ | 794.03 | 9/13/2017 | Self Pay |
| 1-20130 | 5/9/2017 | 5/9/2017 | AARP Medicare Complete | \$ 6,405.70 | \$ | 650.24 | 9/13/2017 | Self Pay |
| 1-20128 | 12/14/2016 | 12/14/2016 | AARP Medicare Complete | \$ 508.50 | \$ | 508.50 | 9/13/2017 | Call |
| 1-20166 | 3/2/2017 | 3/2/2017 | Cigna Healthcare | \$ 8,285.50 | \$ | 8,285.50 | 9/14/2017 | Website Pending |
| 1-20148 | 11/26/2016 | 11/26/2016 | Blue Cross Blue Shield Of Illinois | \$ 7,906.35 | \$ | 6,951.75 | 9/14/2017 | No Action |
| 1-20138 | 5/2/2017 | 5/2/2017 | Blue Cross Blue Shield Of Illinois | \$ 6,492.35 | \$ | 5,394.83 | 9/14/2017 | No Action |
| 1-20173 | 11/11/2016 | 11/30/2016 | Cigna Healthcare | \$ 4,838.00 | \$ | 4,838.00 | 9/14/2017 | Website Pending |
| 1-20146 | 3/21/2017 | 3/21/2017 | Blue Cross Blue Shield Of Illinois | \$ 6,441.20 | \$ | 4,403.00 | 9/14/2017 | No Action |
| 1-20142 | 5/19/2017 | 5/19/2017 | Blue Cross Blue Shield Of Illinois | \$ 5,364.70 | \$ | 3,959.18 | 9/14/2017 | Self Pay |
| 1-20174 | 12/1/2016 | 12/30/2016 | Cigna Healthcare | \$ 3,530.30 | \$ | 3,530.30 | 9/14/2017 | Website Pending |
| 1-20175 | 3/10/2017 | 3/10/2017 | Cigna Healthcare | \$ 2,236.00 | \$ | 2,236.00 | 9/14/2017 | Website Pending |
| 1-20147 | 3/13/2017 | 3/31/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,558.60 | \$ | 1,558.60 | 9/14/2017 | No Action |
| 1-20161 | 6/19/2017 | 6/19/2017 | Cigna Healthcare | \$ 1,366.20 | \$ | 1,366.20 | 9/14/2017 | Website Pending |
| 1-20158 | 6/20/2017 | 6/20/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,262.80 | \$ | 1,175.34 | 9/14/2017 | Self Pay |
| 1-20167 | 5/1/2017 | 5/1/2017 | Cigna Healthcare | \$ 7,174.70 | \$ | 1,169.41 | 9/14/2017 | No Action |
| 1-20140 | 3/14/2017 | 3/31/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,165.00 | \$ | 1,015.00 | 9/14/2017 | No Action |
| 1-20150 | 3/8/2017 | 3/31/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,014.50 | \$ | 1,014.50 | 9/14/2017 | No Action |
| 1-20172 | 3/30/2017 | 3/30/2017 | Cigna Healthcare | \$ 987.60 | \$ | 987.60 | 9/14/2017 | Website Pending |
| 1-20159 | 5/27/2017 | 5/27/2017 | Cigna Healthcare | \$ 6,723.95 | \$ | 927.80 | 9/14/2017 | Website Pending |
| 1-20145 | 12/24/2016 | 12/24/2016 | Blue Cross Blue Shield Of Illinois | \$ 1,254.25 | \$ | 848.75 | 9/14/2017 | No Action |
| 1-20141 | 3/6/2017 | 3/6/2017 | Blue Cross Blue Shield Of Illinois | \$ 4,185.10 | \$ | 831.47 | 9/14/2017 | No Action |
| 1-20143 | 4/29/2017 | 4/30/2017 | Blue Cross Blue Shield Of Illinois | \$ 3,275.55 | \$ | 809.70 | 9/14/2017 | No Action |
| 1-20152 | 3/4/2017 | 3/4/2017 | Blue Cross Blue Shield Of Illinois | \$ 1,573.10 | \$ | 801.76 | 9/14/2017 | No Action |
| 1-20163 | 12/2/2016 | 12/2/2016 | Cigna Healthcare | \$ 769.60 | \$ | 769.60 | 9/14/2017 | Website Pending |

ATB Reasons – Self Pay

CALL

• Use this anytime a call was made to the payer regardless of the outcome. The outcome of the call is documented in the client system. You might still rebill, appeal or post an adjustment, but still just use CALL for the status on your spreadsheet. Only use this AFTER the call is made and the client system documented with the result of the call.

ESTABLISHED PAYMENT PLAN

• Used when setting a payment plan or reviewing for bad debt.

FC CHANGE

• You updated the financial class to a payer that is not OS's responsibility. Use SELF PAY if moving to patient balance.

OK FOR BAD DEBT

Used when approving self-pay balances for bad debt.

QUESTION

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Note this when you have emailed internal staff for review or assistance (Manager, Team Lead, Senior A/R rep, Trainer, etc.), or use this to flag accounts to ask about during a scheduled training session or meeting. **NOTE - you should not put a date completed in your spreadsheet for these. Wait until the account is worked to update the status and date worked.

RESTARTED STATEMENTS

• Used when restarting the cycle of self-pay balance statements going to patients.

INSURANCE VERIFIED

• Used when you verified that a self-pay patient with no insurance listed does not have Medicaid.

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Worked ATB – Self Pay

| Encounter Number | Disch Date | Current A/R Balance | Statement Cycle | Action | Date |
|------------------|---------------|---------------------|-----------------|-----------------|-----------|
| 1-24012 | 7/23/2017 9 | \$ 16,254.30 | Normal # 2 | CALL | 9/29/2017 |
| 1-23785 | 11/6/2016 \$ | \$ 9,662.60 | Normal # 3 | NO ACTION | 9/11/2017 |
| 1-24001 | 7/6/2017 9 | \$ 7,876.85 | Normal # 2 | CALL | 9/15/2017 |
| 1-23910 | 5/7/2017 9 | \$ 7,629.75 | Collections # 1 | OK FOR BAD DEBT | 9/15/2017 |
| 1-23616 | 7/1/2017 9 | \$ 7,292.40 | Normal # 2 | CALL | 9/8/2017 |
| 1-24089 | 8/27/2017 9 | \$ 6,401.20 | | NO ACTION | 9/15/2017 |
| 1-23655 | 6/5/2017 9 | \$ 6,309.80 | Normal # 3 | CALL | 9/8/2017 |
| 1-23985 | 8/31/2017 9 | \$ 5,837.90 | | CALL | 9/15/2017 |
| 1-23876 | 10/26/2014 9 | \$ 5,796.60 | Normal # 2 | OK FOR BAD DEBT | 9/19/2017 |
| 1-24201 | 7/11/2017 9 | \$ 5,445.30 | Normal # 3 | CALL | 9/15/2017 |
| 1-23716 | 2/27/2017 9 | \$ 3,737.60 | Normal # 2 | CALL | 9/12/2017 |
| 1-23815 | 7/2/2017 9 | \$ 3,284.50 | Normal # 2 | NO ACTION | 9/13/2017 |
| 1-24178 | 7/20/2017 9 | \$ 2,970.95 | Normal # 3 | CALL | 9/15/2017 |
| 1-23588 | 4/17/2017 5 | \$ 2,860.72 | Normal # 2 | CALL | 9/12/2017 |
| 1-24074 | 5/17/2017 9 | \$ 2,502.40 | Normal # 2 | CALL | 9/20/2017 |
| 1-23796 | 6/18/2017 9 | \$ 2,498.15 | Normal # 3 | FC CHANGE | 9/12/2017 |
| 1-24189 | 1/23/2017 9 | \$ 2,353.47 | Collections # 1 | OK FOR BAD DEBT | 9/15/2017 |
| 1-24171 | 6/22/2017 9 | \$ 2,273.15 | Normal # 3 | CALL | 9/15/2017 |
| 1-23599 | 8/16/2017 9 | | Normal # 2 | CALL | 9/8/2017 |
| 1-23973 | 5/25/2017 \$ | \$ 2,211.90 | Collections # 1 | CALL | 9/15/2017 |
| 1-23907 | 5/31/2017 9 | \$ 2,046.00 | Normal # 3 | OK FOR BAD DEBT | 9/15/2017 |
| 1-23786 | 11/23/2016 \$ | \$ 2,004.70 | Normal # 3 | NO ACTION | 9/11/2017 |
| 1-23982 | 6/25/2017 9 | \$ 1,999.50 | | BILLED | 9/14/2017 |
| 1-23709 | 8/11/2017 9 | \$ 1,975.45 | Normal # 2 | NO ACTION | 9/8/2017 |
| 1-23981 | 7/24/2017 9 | \$ 1,950.70 | Normal # 3 | CALL | 9/15/2017 |
| 1-23931 | 10/20/2016 \$ | \$ 1,911.85 | Normal # 2 | CALL | 9/26/2017 |
| 1-24099 | 3/27/2017 9 | \$ 1,811.34 | Normal # 2 | NO ACTION | 9/15/2017 |
| 1-23969 | 8/6/2017 \$ | \$ 1,707.70 | Normal # 2 | CALL | 9/29/2017 |
| 1-23839 | 6/27/2017 \$ | \$ 1,689.18 | Normal # 3 | CALL | 9/15/2017 |
| 1-23769 | 9/13/2016 \$ | \$ 1,550.18 | Normal # 2 | CALL | 9/12/2017 |

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Following Up on Unpaid Balances

Confirm Payer has the Claim

- If the claims went electronically make sure you have the acknowledgment that the payer got the claim (claim system or notes in PFS)
- Check Payer Websites
- Call

Payer has claim and did not pay -Why?

- Was denial worked
- Was denial worked correctly
- Were you supposed to get paid? (make sure you know your contracts and rules)



Calling Insurance Companies

No Record of Claim

- Name and number of the person you are talking with
- Company name
- Correct address on where to send claims
- Fax number, if they accept claims faxed

Claim Denied

- Name and number of the person you are talking with
- Company name
- Date denied

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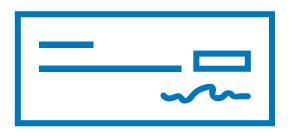
• Reason denied



Calling Insurance Companies – Continued

Claim in Process/Reviewed

- Name and number of the person you are talking with
- Company name
- Reason for review for delay
- When payment is expected

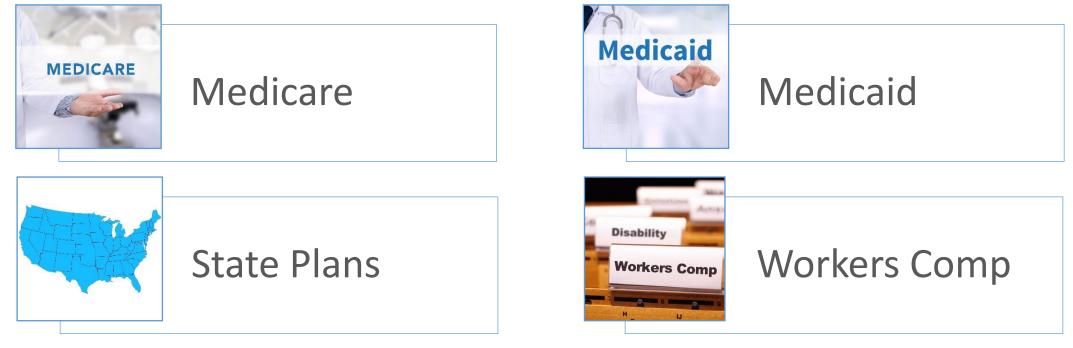


Claim Paid

- Name and number of the person you are talking with
- Company name
- Date claim paid
- Amount paid (any deductibles, coinsurance or discounts)
- If date paid was more than 30 days ago, also ask:
- Whom check was paid to
- Check number if available
- Mailing address check was mailed to
- Was check cashed or do they show the check cleared
- Request check copy (front & back)
- Is this single pay or a batch remit? Who are other patients on remit? Are those accounts posted?



Major Payers - Tips







Medicare Resources

- Use online systems for:
 - Checking Status
 - Re-openings/Redeterminations
 - Eligibility
 - MSP issues

CMS.GOV

• <u>https://www.cms.gov/</u>



Medicaid & Medicaid MCOs

- Use online systems for:
 - Checking Status
 - Appeals
 - Eligibility
 - Sending Corrected Claims
 - IDPA (need to use your vouchers and know your codes)
- Important Websites
 - <u>https://www.illinois.gov/hfs/MedicalProviders/Pages/default.aspx</u>
 - <u>https://iamhp.net/</u>
 - <u>https://www.illinicare.com/</u>
 - <u>https://www.molinahealthcare.com/providers/il/medicaid/Pages/home.aspx</u>



Workers Compensation

| Follow up Contact # | Days | Action |
|---------------------|---------------------------|---|
| 1. | 60 days from claim billed | Message left with payer If no call back, proceed to 2 |
| 2. | 7 days later | Message left with payer Contact employer for claim status Request rebill and send as a tracer; send with cover letter stating if no payment/response in 30 days we will assume not a Work Comp claim. If no call back or status, proceed to 3 |
| 3. | 7 days later | Message left with payer Contact employer for claim status Call patient to request assistance; Advise if status or payment not received in 30 days, we will assume not work-related claim and will bill health insurance or patient directly If no call back or status, proceed to 4 |
| 4. | 90 days from claim billed | Last contact attempt to payer and employer. If no status, send to self pay or bill health insurance |



Liability

| Follow up Contact # | Days | Action |
|---------------------|---------------------------|---|
| 1. | 60 days from claim billed | Message left with payer If no call back, proceed to 2 |
| 2. | 7 days later | Message left with payer Call patient to Assist(or send Letter to Patient) |
| 3. | 7 days later | Move to self pay if no Commercial Payer If Medicaid is primary- you can bill but you must accept that paid in full Medicare – If open Liability shows on common working file, you must wait 120 days |
| 4. | 120 Days- Medicare | Bill Medicare conditionally if you do not want to wait for Liability carrier to process |



Before Appealing or Disputing any Denial

Consider the following:

- Payer Rules
- What is your ROI?
- Did you follow all guidelines prior to service being performed





Payer Requirements

Aetna's Process

- Reconsiderations: Formal reviews of claim reimbursements, or coding decisions, or claims that require reprocessing
- Appeals: Requests to change a reconsideration decision
- Peer to Peer Review

https://www.aetna.com/health-care-professionals/disputesappeals/disputes-appeals-overview.html



Essential Components of an Appeal

- Heading & Subject
 - Patient name, DOB, Policy number, Claim Number and DOS, Denial Description
- Introduction to the Appeal
 - Reason for Denial and summary any previous correspondence
- Summary of the Patient's Condition Leading to the Encounter
- Summary of the Denial
- Supporting Response to the Denial
- Summary of the Appeal





Please provide the following information.

(This information may be found on the front of the member's ID card.)

| Today's Date | Member's ID Number | Plan Type | Member's Group Number (Optional) |
|--------------|--------------------|----------------|----------------------------------|
| 4/24/2020 | syork78545 | Medical Dental | 7845 |

| Member's First Name | Member's Last Name | Member's Birthdate (MM/DD/YYYY) |
|---------------------|--------------------|---------------------------------|
| Susan | York | 01/02/2020 |

| Provider Name | | TIN/NPI | Provider Group (if applicable) |
|--|----------------|-------------------------|--------------------------------|
| United Hospital AB | | 4423132 | 12465 |
| Contact Name and Title | | | |
| Sue York, AR Specialist | | | |
| Contact Address (Where appeal/complaint resolution should be sent) | | | |
| 123 Hospital Ave | | | |
| Contact Phone | Contact Fax | Contact Email Address | |
| (262) 544-4442 | (262) 544-4433 | syork@os-healthcare.com | |

To help Aetna review and respond to your request, please provide the following information.

(This information may be found on correspondence from Aetna.)

You may use this form to appeal multiple dates of service for the same member.

| Claim ID Number (s) | Reference Number/Authorization Number | | Service Date(s) |
|--|---------------------------------------|----------|-----------------|
| 12345324 | 156896531 | | 02/05/2020 |
| Initial Denial Notification Date(s) Reconsideration Denial Notification Date | | (s) | |
| 3/15/2020 | | 4/2/2020 | |
| CPT/HCPC/Service Being Disputed | | | |
| 72196 | | | |
| Explanation of Your Request (Please use additional pages if necessary) | | | |

EXDIADATION OF YOUR REQUEST (Please use additional bades if necessary.)

Appeal Part 1



To help Aetna review and respond to your request, please provide the following information.

(This information may be found on correspondence from Aetna.)

You may use this form to appeal multiple dates of service for the same member.

| Claim ID Number (s) Re | Reference Number/Authorization Number | | Service Date(s) |
|---|--|--|-----------------|
| 12345324 15 | 156896531 | | 02/05/2020 |
| Initial Denial Notification Date(s) | Reconsideration Denial Notification Date | | (s) |
| 3/15/2020 | 4/2/2020 | | |
| CPT/HCPC/Service Being Disputed | | | |
| 72196 | | | |
| Explanation of Your Request (Please use additional pages if necessary.) | | | |

Initial Claim was billed with CPT code 72196 - MRI Pelvis with Contrast, Authorization was for 72195 Without Contrast. We did send in Medical Records on our initial reconsideration with reasons why patient needed the MRI with Contrast after evaluation. Our reconsideration was denied, and we are disputing this decision.

Summary of Visit

Order was called in for an Urgent MRI w/o contrast due to severe pelvic pain on 2/4/2020. Staff contacted Aetna and authorization was granted on 2/4/2020 - Auth number 156896531.

Patient presented on 2/5/2020 and was briefly evaluated by nursing staff. Nurse noted that patient has a very large mass upon examination and contacted the radiologist on call to indicate that per protocol, patient should have an MRI with contrast. Radiologist agreed and Contrast was given. Per standards of care the MRI with contrast was indicated. This MRI was needed urgently, and the decision was to go forward with the MRI with contrast. Due to time constraints and scheduling concerns a call was not made to Aetna.

Please review our request to process the MRI with Contrast (72196). We feel that due to circumstances and patient condition this denial should be overturned and paid.

Thank you for your consideration. We have attached the medical records and claim for your review.

Appeal Part 2









Thank you for joining us today!

Don't hesitate to get in touch with any follow up questions. We'll be happy to address them or incorporate responses into the rest of this series.

Please make sure to add the next three sessions of this series to your calendar!

Wednesday, May 20th | 12:00 pm - 1:30 pm Central Denials: Overview & Resolution Strategies

Wednesday, June 17th | 12:00 pm - 1:30 pm Central Collections & Customer Service



